### Analysis of Police Department Merger

By Scott Livingston & Aaron Wong December 13th, 2016

### Agenda

- **♦** Introduction
- Data Sources
- Indirect Benefits of Merger
- Mechanism for Recommendations
- **♦** Recommendations
  - Operating Expenditures
  - Capital Expenditures
- Cost/Benefit Analysis

#### Introduction

- Annapolis Police Dept.
  - City Population: 38,856
  - Part I Crime Rate: **2.94**%
  - Police Employees: 167
    - Police Officers: 114
    - *♦ Civ Personnel:* 53

• Decrease in Crime from 2013 to 2014 : 6.0%

- Anne Arundel Police Dept.
  - County Population: 537,656
  - Part I Crime Rate: 2.56 %
  - Police Employees: 968
    - *▶* Patrol Services: 512
    - *Ops and Invest:* 166
    - *Administrative*: 108
  - Decrease in Crime from 2014 to 2015 : 4.6%

#### Data Sources

- Anne Arundel
  - 2015 Annual Police Report
  - FY17 Approved Budget Message and Expense Report
- Annapolis
  - Mission Statement for Annapolis Police Dept. 2014
  - FY17 City of Annapolis Adopted Budget
- Other
  - Howard County Approved Budget
  - Capital Gazette Report on Starting Salaries for County Police

### Indirect Benefits of Merger

- Competitive Salaries for Anne Arundel Police:
  - Current Starting Salary: \$45,481
  - ♦ \$13,000 less than Howard County, \$5,000 less than MD average
  - Average price of housing in County: \$329,400
- Social Benefits for the region:
  - More quality, resident police officers
  - Better community policing
  - Lower crime rates

# Mechanism for Recommendations

	Anne Arundel	<u>Annapolis</u>
Officer to Civilian Ratio (per 1000)	3.0	1.25
Crime Rate	2.96 %	<b>2.46</b> %

## Mechanism for Recommendations

Anne Arundel

3.0

Annapolis

1.25

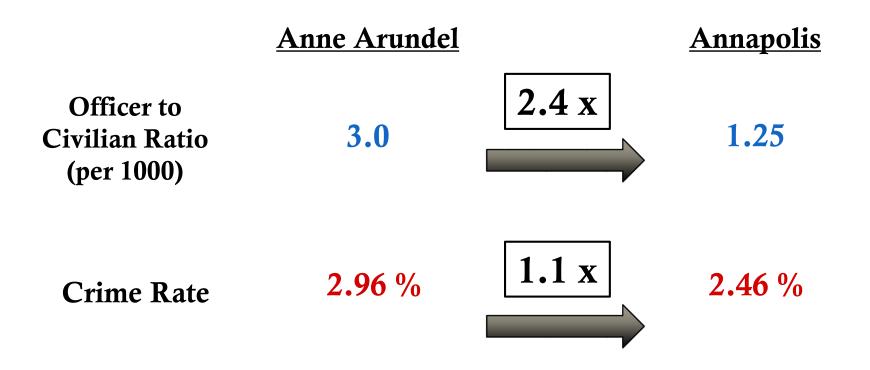
Crime Rate 2.96 % 2.46 %

Officer to

Civilian Ratio

(per 1000)

## Mechanism for Recommendations



# Recommendations: Operating Expenditures

- ▶ Reduce Patrol Services by <u>37 employees:</u>
  - Yielding an Officer to Civilian Ratio of 1.5 for the County, and
     2.1 for the City.
  - Comparable to Howard County and Ellicott City
- Reduce Administrative Services by **25 employees**:
  - Yielding a more balanced Ratio of Admin/Patrol service employees working at the merged department

### Recommendations: Capital Expenditures

- Consolidation of:
  - Headquarters
  - Training Facilities
  - Training Programs

#### Cost-Benefit Analysis

Total Savings \$3,930,798

- Reduction in Operating Expenditures:
  - \$1,960,648 from Patrol
  - \$1,657,850 from Admin

- Reduction in Capital Expenditures:
  - \$3,132,000 in project savings

### Questions?