# DEVELOPING A BETTER CSA CONTRACT

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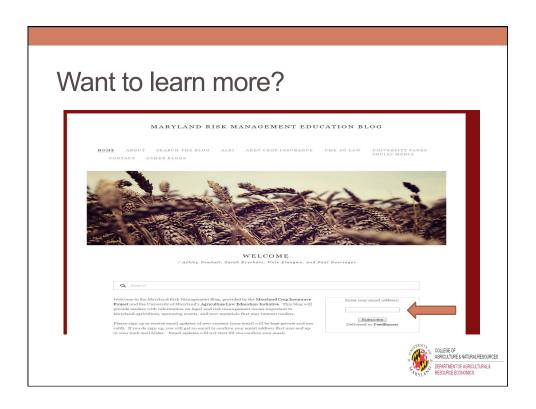


### Want to learn more?

- www.aglaw.umd.edu cover a wide range of topics on farm policy, crop insurance, and legal issues
- Can sign up for updates







# Overview

How many of you view your CSA as a risk management tool?





#### Overview



- In a way it really is a risk management tool:
  - Potentially reduces borrowed capital.
  - Ready market
  - Any other benefits?
- Idea of CSA is sharing the risk



#### Overview

- Although risks shared in CSA issues do arise.
- Not uncommon for (fill in disaster) to hit
- Literature on CSA contracts is lined with stories of members contacting attorneys.





#### Overview

- Ashley has laid out the problems with many contracts used in CSAs.
  - Literature shows this is a national problem (not a Maryland problem).





# MODEL CONTRACT

#### **Model Contract**

- We are finalizing a model contract with this project.
  - Contract will cover areas typically seen in the CSA business model.
  - Not areas that are typically covered in every one of your CSA contracts.





#### **Model Contract**



- We have tried to keep the "legalese" to a minimum in the contract
- This was done because contract is potentially a marketing tool to show how your farm operates

#### **Model Contract**

- Other sources for model contracts:
  - Farmcommons.org
  - Connecticut Extension
  - Other sources are available





#### **Model Contract**



- We've developed this to cover all potential issues seen before.
  - Remember we are lawyers, our job is to be over cautious
- Want a contract that works for you?
  - · Talk to an attorney



#### **Model Contract**

- Contents of the model contract:
  - Growing Practices
  - 2. Products and Delivery
  - 3. Risk of Crop Failure
  - 4. Crop Surplus
  - 5. Membership fees
  - 6. Communication
  - 7. Indemnification and Hold Harmless



# **GROWING PRACTICES**

# **Growing Practices**

- How are you currently growing crops/livestock on the farm?
  - Certified Organically?
  - · Organically?
  - · Grass-fed?
  - · Grain-fed?
  - · GMO free?





### **Growing Practices**



- Why do you want to do this in the contract?
- Its already on your website right?
- Isn't this just repetitive?



## **Growing Practices**

- Yes it could be repetitive, but acts as reminder before future member signs the agreement
- If any dispute ever arises with member on your growing practices, already spelled out in contract





# **Growing Practices**

- So how do you do this for your contract?
- Just copy and paste the language you are already using on your website.
- Remember see the contract as a way to market your CSA, but
- Be clear in the exact practices you are using and do not use too much fluff.



PRODUCTS AND DELIVERIES MEMBERS SHOULD EXPECT

# Products and Deliveries Members Should Expect



- What products do you grow?
- When are these products available?



# Products and Deliveries Members Should Expect

- New members accustomed to shopping for produce in grocery stores may not be familiar with the availability of locally grown foods.
- How do you demonstrate this?
  - Simple chart or list of what you grow and when you expect deliver to take place
  - · Again going to be similar to what is on your website



# Products and Deliveries Members Should Expect

- But Paul, I grow X number of crops and this list could be huge
- Best thing is to include the list in your contract, but can potentially reference list on your website





# Size of Delivery



 Keep in mind if you use a specific weight or volume will need to have equipment (scales, etc) checked by MDA Weights and Measures



# **Delivery location**

- Make sure to include:
  - Delivery location(s);
  - · Days of delivery take place
- If have multiple delivery locations have them check box on contract.
- Make clear what requirements are to pick up the share.
- · Specify what happens if share no picked up.



All right stop,
Collaborate and listen





#### Parol Evidence Rule

- Remember the *Parol Evidence Rule* that Ashley discussed earlier
  - Is a contracting rule used by courts that can limit inclusion of evidence that "clarifies" a contract.
  - The idea is that all your negotiations are reflected into the final document (ie the contract).
- By including in the contract, you clarify potential areas of dispute.
  - Yes I realize you would prefer the document to be short sweet and to the point
  - Short sweet and to the point can come back to hurt you.



#### Parol Evidence Rule

 Can also do this by using Appendixes or referencing back to spots on your website and including copies for potential members.





# RISK OF CROP FAILURE

# Risk of Crop Failure

- Crop failures do happen (disease, drought etc).
- Are your shareholders aware of this?
- Want to remind them that this is possible.





### Risk of Crop Failure



- Why do you want to remind shareholders of this?
- MDA has gotten complaints when farmer stops delivering due to crop failures
  - Literature points out happens across the US



# Risk of Crop Failure

- Want to reinforce idea that crops can fail
- Section drives home idea that CSA model is about shared risk





# Risk of Crop Failure



- Have you dealt with a crop failure before?
- If so describe how you handled it.
- Makes member aware of how you could potentially handle the situation.

**CROP SURPLUS SECTION** 

# **Crop Surplus Section**

- Many of you potentially already handle this issue through notifications on your websites, newsletters, or social media accounts.
- But contract needs to include language on how this is potentially going to be handled.
  - · Remember the Parol Evidence Rule
  - · Want to make sure member is aware of how this could be handled.
- Language could be what we have in the model contract to simply reminding them to pay attention to newsletters/ social media/website for announcements

MEMBERSHIP FEES

### Membership Fees

- It is important that your members understand and know the cost of each individual share and what it is paying for.
- This takes away surprises down the road





### Membership Fees



- Pricing the fee can be difficult
- · Factors to consider:
  - Market for products
  - Size of share
  - Cost of production
  - Etc.



# COMMUNICATIONS BETWEEN FARM AND MEMBER

# Communications Between Farm and Member

- Lets face it farming can change from day to day depending on conditions.
- Spell out how you expect to communicate with them
  - Most likely will be email but communication preferences can change





# Communications Between Farm and Member



- Remember to highlight newsletters or social media accounts that they will have access to see what is going on on the farm.
- Both can keep members aware of day-to-day conditions

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# INDEMNIFICATION AND HOLD HARMLESS

#### Indemnification and Hold Harmless

- Just additional protection included in many contracts.
- This clause will reduce the farmer's legal exposure if a member is injured while visiting the farm, in the event of crop failure or if a member cracks a tooth on a piece of produce from the farm.
- Ex of language:
  - by signing this Agreement, the Member hereby releases, indemnifies and agrees to hold harmless the Farm, its agents and employees from any and all claims and/or liability from being on the Farm property, being at any of the CSA pick-up locations, from the purchase of a CSA membership or the use or consumption of food provided by the Farm.

#### Conclusions

- CSA contract is not a simple document.
- Contract is going to need to address:
  - 1. Growing Practices
  - 2. Products and Delivery
  - Risk of Crop Failure
  - 4. Crop Surplus
  - 5. Membership fees
  - 6. Communication
  - 7. Indemnification and Hold Harmless



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#### Conclusions

- Will your contract include all these sections?
  - All going to depend on your operation.
  - Need to bare in mind the Parol Evidence Rule and make sure that you reference or specifically include areas from your website into the contract





#### Conclusions



- When using the model contract, you are free to use whole thing or pick and choose portions you want to use.
- Or feel free to modify them to fit your operation.
- Consider having an attorney review what you come up with

# THANKS ANY QUESTIONS?

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