#### **ABSTRACT**

Title of Document: INFLUENCING CONSUMERS' PREFERENCES:

THE EFFECTS OF MENTAL CONSTRUAL AND

MODE OF INFORMATION PROCESSING

Debora Viana Thompson, Doctor of Philosophy, 2006.

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This dissertation comprises a series of three essays that investigate the influence of consumers' mental construal and information processing on product evaluations.

In the first essay, we examine shifts in consumers' preferences for products before and after a direct product use experience. This essay investigates how consumers balance their desire for product capability and product usability when they evaluate products with different numbers of features, before and after use. Three studies show that consumers understand that there are usability costs and capability benefits when features are added to products. However, consumers tend to give more weight to capability and less weight to usability in their product evaluations before use relative to after use, which results in choices that do not maximize satisfaction after use — an effect we refer to as "feature fatigue."

In the second essay, we investigate a theoretical explanation for this discrepancy between product evaluations before and after use. Based on construal level theory, we predict that changes in product preferences before and after can be explained by changes in consumers' level of mental representation before and after a direct product experience. Results indicate that when consumers evaluate products before use, they tend to adopt a higher-level, more abstract mental representation of the product, which favors desirability aspects (such as capability) over feasibility aspects (such as usability). However, after product use, consumers tend to adopt a lower-level, more concrete mental representation of the product and are more influenced by feasibility aspects than desirability aspects.

In the third essay, we investigate the influence of two modes of information processing, analytical and imagery processing, on consumers' evaluations of products that are advertised through comparative and noncomparative ads. We propose that matching ad format and consumers' mode of information processing improves ad effectiveness by enhancing information processability. Results show that when consumers are exposed to comparative ads, evaluations of the sponsor product are enhanced when consumers use analytical processing as opposed to imagery processing. In contrast, when consumers are exposed to noncomparative ads, evaluations of the sponsor product are more favorable when they use imagery processing rather than analytical processing.

## INFLUENCING CONSUMERS' PREFERENCES: THE EFFECTS OF MENTAL CONSTRUAL AND MODE OF INFORMATION PROCESSING

By

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## Overview

The three essays that comprise this dissertation investigate factors that affect consumers' product evaluations. Product evaluations have a central role in consumer behavior, influencing what individuals choose and how they feel about their choices over time.

In essays 1 and 2, we investigate consumers' evaluations of products with different number of features and explore potential inconsistencies in expected and experienced product utilities. In essay 1, results from studies 1 and 2 show that consumers realize that increasing the number of features increases product capability and decreases usability. However, their initial product preferences are driven more by product capability than by product usability. Study 3 demonstrates the existence of the "feature fatigue" effect, such that, when using a product, consumers may become dissatisfied with the number of product features they desired and chose prior to using the product. In other words, product capability can become too much of a good thing. This mismatch between preferences for products before and after use occurs due to changes in the relative weights of product capability and usability in consumers' evaluations. Consumers tend to give too much weight to capability before use relative to after use, and not enough weight to usability before use relative to after use.

In essay 2, we provide a theoretical account for the feature fatigue effect, using construal level theory (Liberman and Trope 1998; Trope and Liberman 2003). We propose that a direct experience with a product leads consumers to adopt a more concrete mental construal relative to indirect experiences such as reading a description of a

product or seeing a product on display. Previous research has demonstrated that when concrete mental construals are adopted, feasibility considerations (the "how" aspects of an action) are more salient than desirability considerations (the "why" aspects of an action; Liberman and Trope 1998). Thus, using a product should increase the importance of usability (a feasibility dimension) and decrease the importance of capability (a desirability dimension), relative to indirect product experiences in which consumers do not use the product.

Supporting our prediction, results from study 1 demonstrate that direct experiences with a product trigger the adoption of a more concrete mental construal and decrease consumers' preference for enhanced products that have more capability, but are more difficult to use. Furthermore, results from studies 2 and 3 show that inducing consumers to think concretely prior to an indirect product experience decreases their preferences for enhanced relative to more basic products, and attenuates the effect of direct experience on preferences. Finally, the results of study 4 indicate that the effects of a direct product experience on mental construal continue over multiple uses of a product, suggesting that discrepancies in consumers' evaluations before and after using a product are not limited to the first usage experience.

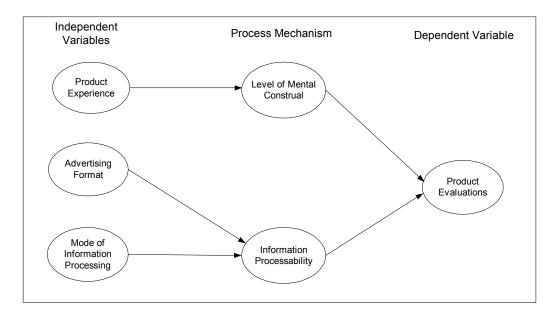
In essay 3, we are interested in how different cues presented in advertisements can induce or facilitate different modes of information processing and, in turn, shape consumers' evaluations of the ad and the advertised product. We propose that matching ad format with consumers' mode of information processing improves information processability (i.e., the ease to process information) and enhances ad effectiveness. Specifically, we predict that noncomparative ads are more consistent with imagery

information processing because this mode of processing is alternative-based and discourages piecemeal comparisons across products (MacInnins and Price 1987). Thus, we expect that when consumers use predominantly imagery processing, noncomparative ads will lead to more positive ad and product evaluations than comparative ads. Conversely, analytical processing encourages consumers to summarize features across products (MacInnins and Price 1987), which is consistent with the point-by-point comparisons usually presented in comparative ads. We predict that when consumers use analytical processing, comparative ads will lead to more positive ad and product evaluations than noncomparative ads.

We test our predictions in a series of three studies in which we manipulate consumers' information processing directly, using explicit processing instructions (studies 1A and 1B), and indirectly, using advertising executional cues (study 2), such as the imagery-evoking appeal of the message and the format of attribute information. Overall, we find that matching ad format to the consumers' processing mode improves information processability, resulting in greater message persuasiveness.

Figure 1graphically summarizes the main constructs we examine in the three essays that follow.

FIGURE 1 – Conceptual Framework



Chapter 1: Essay 1 – Feature Fatigue: When Product Capabilities

Become Too Much of a Good Thing<sup>1</sup>

## **Summary**

As technology advances, it becomes more feasible to load products with a large number of features, each of which individually might be seen as useful. However, too many features can make a product overwhelming for consumers and hard to use. Three studies examine how consumers balance their desires for capability and usability when they evaluate products, and how these desires shift over time. Because consumers give more weight to capability and less weight to usability before relative to after use, consumers tend to choose overly complex products that do not maximize their satisfaction when using them, resulting in "feature fatigue."

#### Introduction

A common way to enhance and differentiate a product is by increasing the number of features included (Goldenberg et al. 2003; Mukherjee and Hoyer 2001; Nowlis and Simonson 1996), providing greater functionality for consumers. This strategy has become especially popular as new developments in electronics and information technology (e.g., miniaturization and integration of electronic components) have allowed

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<sup>&</sup>lt;sup>1</sup> Two articles based on this research and co-authored with Rebecca W. Hamilton and Roland T. Rust have been published in the Journal of Marketing Research (November 2005) and in the Harvard Business Review (February 2006).

products to include more functions, yet cost less and require less time to be manufactured (Freund, König and Roth 1997).

While each additional feature provides another reason for the consumer to purchase a product (Brown and Carpenter 2000) and may add desired capabilities, too many features can make products overwhelming for consumers, leading to dissatisfaction and "feature fatigue." Anecdotal evidence suggests that consumers do not use all of the features of the products they buy (Ammirati 2003), and even more significantly, empirical evidence suggests that consumers may experience negative emotional reactions such as anxiety or stress in response to product complexity (Mick and Fournier 1998).

Why do consumers seem to be making choices that do not maximize their long-term satisfaction? One potential reason is that consumers do not make a connection between increasing the number of product features and the difficulty of using a product. Another is that consumers understand that products with more features will be more difficult to use, but because features are bundled together, they are forced to buy features they do not want in order to get features they do want. Finally, consumers may understand that products with more features will be more difficult to use, but give ease of use too little weight in their purchase decisions.

In this research, we examine how consumers balance their competing needs for functionality and ease of use when evaluating products. First, we measure the effects of adding product features on two distinct product dimensions, the perceived capability of the product and the perceived usability of the product. Across our studies, features are attributes that add functionality to a product and require consumers' input to be used. Second, we test the degree to which consumers consider usability relative to capability

when evaluating products before using them. Third, we measure the relative weights of capability and usability in consumers' expected utility (before use) and experienced utility (after use) and test for significant differences in these weights before and after product use. While previous research has focused on either pre-usage evaluations such as purchase intentions (e.g., Carpenter, Glazer and Nakamoto 1994), or post-usage evaluations such as satisfaction (e.g., Bolton and Lemon 1999) and usability (e.g., McLaughlin and Skinner 2000), we integrate these perspectives by comparing evaluations of products before and after use.

This essay is organized as follows: first, we briefly discuss the effects of adding product features on consumers' evaluations of products. Second, we report the results of three studies designed to test our hypotheses. We conclude with a discussion of our results, their theoretical and managerial implications, and directions for future research.

## The Effects of Adding Product Features on Product Evaluations

Both economic theory and current market research techniques predict that increasing the number of features will make products more appealing. Economic theory models consumers' preferences using an additive utility function that links product attributes to consumer demand (Lancaster 1971). Each positively valued attribute increases consumers' utility. Similarly, market research techniques such as conjoint analysis or discrete choice analysis model each product as a bundle of attributes and estimate part-worths for each attribute (Srinivasan, Lovejoy and Beach 1997). Because market shares are predicted based on these part-worths, each positively valued feature

increases a product's market share relative to products without the feature.

The behavioral assumption underlying decompositional models such as these is that consumers infer functional product benefits from concrete product attributes. Because the utility of a product is based on its potential benefits to the consumer rather than product features per se, consumers translate information about concrete product attributes into functional benefits in their mental representations (Olson and Reynolds 1983). Consistent with this mapping process, research has shown that added features provide positive differentiation by giving a product perceived advantages over competitive products (Carpenter, Glazer and Nakamoto 1994). Consumers seem to use added features in an instrumental reasoning process that makes the brand with more features appear superior in a choice set (Brown and Carpenter 2000). Although these inferences have been demonstrated to occur for irrelevant as well as important attributes (Brown and Carpenter 2000), consumers must perceive a benefit from the added feature for product evaluations to increase. Non-negative features perceived to add little or no value (e.g., calculator functions only useful to biochemistry students) tend to decrease brand share because they provide reasons against choosing the enhanced product (Simonson, Carmon and O'Curry 1994).

Thus, we predict that perceived product capability, the consumer's beliefs about the product's ability to perform desired functions, will increase as more features providing perceived benefits are added to a product. While previous research has asked participants to compare products differing in a single feature (e.g., Brown and Carpenter 2000), we predict that consumers will perceive greater capability as the number of features increases, even when evaluating a single product. Moreover, while previous

research has focused on consumer perceptions prior to use, we predict this relationship will hold both before and after product use.

H1: As the number of beneficial features included in a product increases, perceptions of the product's capability will increase.

In addition to the product's capability, consumers should consider their ability to use the product and benefit from its features. Research on usability and user-centered design suggests that adding features to products has a negative effect on consumers' ability to use them across several product categories (Wiklund 1994). Every additional feature is "one more thing to learn, one more thing to possibly misunderstand, and one more thing to search through when looking for the thing you want" (Nielsen 1993, p.155). Usability research has focused on measures that allow a consumer's usage experience to be compared across products, such as the ease of learning how to use a product, the propensity to make errors while using it, and the efficiency of using it (McLaughlin and Skinner 2000). The time taken to complete a task, the ratio of successful to unsuccessful interactions with a product, and the number of errors are typical operationalizations of usability (Nielsen 1993). However, while usability research supports the principle that less is more, this research is based on consumers' actual experiences using products rather than their perceptions about their ability to use products.

There is some evidence that consumers account for learning costs when features are added to products. For example, adding a novel feature to a Web TV or personal

computer had a positive effect on product evaluations when the feature was described as fully automatic, but a negative effect on product evaluations when it was described as manually operated, presumably due to consumers' inferences about learning costs (Mukherjee and Hoyer 2001). However, while these findings are suggestive, consumer perceptions were measured in response to varying a single feature across products, and consumers did not use the products being evaluated.

Based on both usability studies and consumers' inferences about the effects of adding a feature to a product, we predict that perceived product usability, the consumer's beliefs about the difficulty of learning and using the product, will decrease as more individually beneficial features are added to a product. This should be true even when consumers evaluate a single product, and should hold both before and after consumers use the product.

H2: As the number of beneficial features included in a product increases, perceptions of the product's usability will decrease.

How will consumers' expertise within a product category affect their perceptions of product capability and product usability? Experts have a better understanding of product-related information and are better able to discriminate between important and unimportant features than novices (Alba and Hutchinson 1987). As a result, experts should be better able to assess product capability than novices. However, whether experts perceive a given product's capability to be higher or lower than novices will depend on the specific features of the product and the benefits they are believed to provide.

Therefore, we cannot make a general prediction about the effect of expertise on perceived product capability. In contrast, the effect of expertise on perceived usability is clear. Experts perform product-related tasks more automatically, freeing cognitive resources that can be used to learn new product features (Alba and Hutchinson 1987). For example, experts were more successful in solving tasks and were more efficient when using a mobile phone than novices (Ziefle 2002). Experts also may be better able to handle complex products because they focus their attention on a smaller, more diagnostic number of inputs (Spence and Brucks 1997). Thus, we predict that because experts are better able to learn and use each product feature than novices, usability ratings should be higher for experts than for novices.

H3: Expertise will have a positive effect on consumers' perceptions of product usability.

## How Consumers Weigh Capability and Usability in Their Product Evaluations

If increasing the number of product features has positive effects on perceived capability (H1) and negative effects on perceived usability (H2), how do consumers integrate these two product dimensions when forming their overall product evaluations? Previous research suggests that consumers consider both the benefits and costs of adding a new feature to a product (Mukherjee and Hoyer 2001). We propose that the net effect of increasing the number of product features on product utility depends on the relative weights consumers give to capability and usability in their product evaluations, and that these weights may vary across time and situations.

Experimental research has shown that when evaluating options for the distant future, individuals favor highly desirable options that are less feasible over less desirable options that are highly feasible. However, the reverse is true when evaluating options in the near future (Liberman and Trope 1998). The relative weights of desirability (i.e., the expected value of the goal or the "why" aspect of an action) and feasibility (i.e., beliefs about the difficulty of reaching the end state or the "how" aspect of an action) change because the construal of more distant future events tends to be more abstract, favoring desirability, while the construal of near future events tends to be more concrete, favoring feasibility (Liberman and Trope 1998).

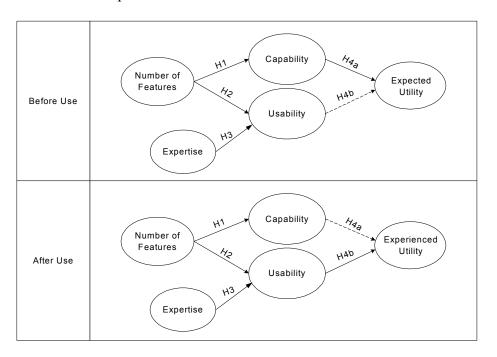
Analogously, we propose that consumers will create more abstract construals of products in their evaluations before use, assigning greater weight to the desirability of the promised benefits (e.g. what can this product do for me?), relative to their evaluations after use. In contrast, after using a product, consumers will develop a more concrete construal of the product, placing more weight on feasibility (e.g., is this product easy to use?), relative to their evaluations before use. Based on this expected shift in the importance of capability and usability, we predict that:

H4a: Consumers will give more weight to product capability in their expected product utilities (before use), relative to their experienced product utilities (after use).

H4b: Consumers will give less weight to product usability in their expected product utility, relative to their experienced product utilities.

To test our hypotheses, we ran three studies in which participants evaluated or used web-based products. Studies 1 and 2 examine consumers' intuitions about the effects of adding product features on capability (H1) and usability (H2 and H3) before use. Study 3 directly compares consumers' ratings of capability and usability and their overall product evaluations before and after using products (H4). Our goal is to demonstrate that although the effects of increasing the number of features on perceptions of product capability and usability are significant both before and after product use, there is a shift in the relative weights of these dimensions on consumers' product evaluations. Figure 2 summarizes our hypotheses.

FIGURE 2 – Conceptual Model



**Study 1 – Consumers' Intuitions** 

Study 1 was designed to simulate an in-store experience. Our goal was to test how

consumers' intuitions about product capability and usability were related to the number of product features (H1 and H2) and whether perceived usability was related to expertise (H3).

Consumers' involvement in the evaluation task may affect their motivation to process product information (Celsi and Olson 1988). For example, highly involved consumers are more likely to elaborate on product information and form inferences (Celsi and Olson 1988). Thus, involvement with the task could potentially affect participants' judgments about product capability and usability. To control for this, we manipulated involvement across conditions.

#### Stimuli

To develop the stimuli for our studies, we conducted a pretest in which 40 participants (69% females,  $M_{\rm age} = 21.8$ ) rated the importance of and their familiarity with thirty features of the following four products: a digital audio player, a digital video player, a personal digital assistant (PDA), and an online product-rating database. Participants also rated their involvement and expertise for each product category. We selected digital audio players and digital video players because participants were involved and familiar with these product categories. Three models of each product were created, differing only in their number of features. The low level of features included the seven most important features, the medium level included the fourteen most important features and the high level included the twenty-one most important features (list of features are shown in Appendix 1).

Participants, Design, and Procedures

One hundred and thirty undergraduate students participated in this study (50.8% females,  $M_{\rm age} = 20.5$ ) and were randomly assigned to conditions. The study had a 2 Player (video, audio) x 3 Feature (low, medium, high) x 2 Involvement (low, high) mixed design. Player and involvement were manipulated between subjects and number of features was manipulated within subjects. In the high involvement condition, we told participants that after they evaluated three models, they would choose one model to perform a series of tasks. Low involvement participants were simply told they would be evaluating three models of video (audio) players. The study was conducted using MediaLab software, and sessions were run in a computer lab with groups of three to eighteen students. Participants worked individually.

First, participants rated their expertise with digital video (audio) players. Next, they viewed the user interface and the list of features for each model. Participants rated their perceptions of each model's capability and usability, and then provided an overall evaluation of each model. The order in which participants evaluated the low, medium and high feature models was counterbalanced between subjects, according to a standard self-conjugate Latin square. After rating all three models, participants were asked to choose one of the models.

#### Measures

Participants' expertise was measured using five items (e.g. how familiar are you with digital video [audio] players, how frequently do you watch videos [listen to music] on your computer, Mitchell and Dacin 1996). Product capability was measured using

three items (extent to which the products were likely to perform poorly/well, offer few/a lot of advantages and add little/a lot of value, Mukherjee and Hoyer 2001). Product usability was measured using eight items (e.g., learning to use this product will be easy for me, interacting with this product will not require a lot of my mental effort, it will be easy to get this product to do what I want it to do, Chin, Diehl and Norman 1988). Product expected utility was measured using six items (bad/ good, unlikable/likable, not useful/useful, low/high quality, undesirable/desirable, unfavorable/ favorable, Peracchio and Tybout 1996). After choosing one of the models, participants rated their decision confidence and the difficulty of the choice. All items used seven-point scales.

#### Results

Reliability for expertise, capability, usability and product overall evaluations all exceeded .83. To assess the construct validity of our capability, usability and overall product evaluation scales, we ran a confirmatory factor analysis for each of the low, medium and high feature models. A three-factor model indicated an acceptable goodness of fit and significant loadings for each observed variable in their respective latent factor  $(all\ ps < .001)^2$ . Involvement did not affect any dependent measures (all ps > .13), and we collapsed the data across involvement conditions.

To test hypothesis 1, we ran a 2 (player) x 3 (features) repeated measures

ANCOVA on product capability with expertise as a covariate. There was a main effect of

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<sup>&</sup>lt;sup>2</sup> The comparative fit indexes (CFI) ranged from .91 to .93, capability items loadings ranged from .58 to .95, usability items loadings ranged from .70 to .96, and overall evaluation items ranged from .49 to .96. Each of the three factors had an average extracted variance larger than 62%. Capability and usability were not correlated for any of the models. Capability was correlated with overall evaluations for all three models  $(r_{\text{low}} = .76, r_{\text{medium}} = .83, r_{\text{high}} = .69, \text{ all } ps < .001)$  and usability was correlated with overall evaluations for the high feature model (r = .29, p < .001).

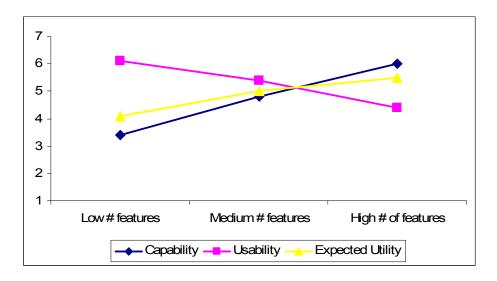
number of features (F(2, 250) = 24.1, p < .001). No other effects were significant (ps > .08). As predicted, the within-subjects linear contrast for capability across feature levels was significant, ( $F_{linear}(1, 125) = 27.8$ , p < .001), indicating that perceptions of product capability significantly increased as the number of product features increased ( $M_{low} = 3.4$ ,  $M_{medium} = 4.9$ ,  $M_{high} = 6.0$ ).

To test hypothesis 2, we ran a 2 (player) x 3 (features) repeated measures ANCOVA on product usability with expertise as a covariate. There was a significant main effect of number of features (F(2, 250) = 17.6, p < .001). The main effect of player and the interaction between number of features and player were not significant (ps > .09). As predicted, the within-subjects linear contrast for usability across feature levels was significant ( $F_{linear}(1, 125) = 22.7$ , p < .001), indicating that perceptions of product usability significantly decreased as the number of features increased ( $M_{low} = 6.2$ ,  $M_{medium} = 5.6$ ,  $M_{high} = 4.8$ ). Controlling for the number of features, expertise had a positive effect on usability (F(1, 125) = 43.1, p < .001). Perceived usability for both video and audio players was higher for experts than for novices, supporting hypothesis 3.

A 2 (player) x 3 (features) repeated measures ANCOVA on product expected utility with expertise as a covariate revealed only a significant main effect of features (F(2, 250) = 7.5, p = .01). No other effects were significant (ps > .16). The within-subjects linear contrast for product expected utility across feature levels was significant,  $(F_{linear}(1, 125) = 8.4, p < .01)$ , indicating that expected utility increased as the number of features increased  $(M_{low} = 4.1, M_{medium} = 5.1, M_{high} = 5.6)$ . Regardless of expertise, expected utility was most favorable when the product included the highest number of features. Thus, prior to use, capability appears to have a stronger effect on product

expected utility than usability. Figure 3 shows the impact of increasing the number of features on ratings of capability, usability, and expected utility for the video player.

FIGURE 3 – Effects of Number of Features on Dependent Variables for the Digital Video Player



After evaluating the three models, participants chose one of them to perform a series of tasks. Participants' choices strongly indicated a preference for products with a higher number of features and greater capability, regardless of expertise. The majority of the respondents chose the model with the highest number of features (62.3%) rather than the model with a medium number of features (28.5%) or the model with the lowest number of features (9.2%). A multinomial logistic regression of player and expertise on choice showed that neither of these factors affected choice (all ps > .55). Interestingly, despite the lack of difference in their choices, novices<sup>3</sup> rated the difficulty of choosing marginally higher than experts (F(1, 128) = 3.5, p = .06), and experts were more confident in their choices than novices (F(1, 128) = 9.8, p < .01).

 $\overline{}^{3}$  Based on a median split on the expertise variable (median = 4.0).

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#### Discussion

The results of study 1 suggest that consumers believe increasing the number of features decreases the usability of products as it increases their capability. However, participants' expected product utility and choices still favored products with higher level of features, regardless of their expertise. Therefore, consumers' initial preferences appear to be driven more by product capability ratings than by usability ratings.

Can consumers' tendency to give capability more weight than usability be explained by their relative confidence in their judgments of capability and usability? Perceived uncertainty associated with an attribute may decrease its weight in consumers' evaluations (e.g., Meyer 1981). If consumers are less confident in their ratings of usability than their ratings of capability before using the product, consumers may discount usability in their product evaluations prior to use. Moreover, Wright and Lynch (1995) have shown that search attributes are better recognized and beliefs about search attributes are more accessible and more confidently held after consumers read an ad describing the product relative to after a product trial. Thus, if capability is considered more of a search product characteristic than usability, this could explain why consumers give more weight to capability than usability before use. Although the lack of difference between the more confident experts and less confident novices suggests that confidence does not explain our results, we conducted a follow-up study (N = 95) to rule out this explanation. Using a between subjects design, we asked consumers to rate the usability and capability of either the low or high feature model of video player, rate their confidence in the usability and capability ratings and rate the extent to which they

consider capability and usability a search or experience product characteristic. As expected, ratings of capability significantly increased with number of features ( $M_{low}$  =3.6,  $M_{high}$  = 5.5, F(1, 93) = 74.2, p <.001) and ratings of usability significantly decreased with number of features ( $M_{low}$  =6.1,  $M_{high}$  = 5.5, F(1, 94) = 6.7, p <.001). Interestingly, participants indicated that they were significantly more confident in their usability ratings (M = 5.6) than in their capability ratings (M = 4.8, t(94) = -6.71, p < .001), suggesting that confidence does not explain why consumers give capability more weight than usability in expected product utilities. Additionally, participants rated product capability and usability equally in the scale of search or experience dimension ( $M_{cap}$  = 4.7,  $M_{usab}$ = 4.9, t(94) = 1.5, p = .12).

One limitation of study 1 is that varying the number of features within subjects may have increased the salience of the number of features when judging capability and usability. However, a replication of study 1 using a between-subjects design produced the same results, indicating that salience does not explain the effect. We also address this concern by using a between-subjects design in study 2. A second limitation of study 1 is that because the three models of video and audio players were the same for all participants, they may have included features that participants did not consider important, potentially decreasing usability without adding significant capability. While this is a realistic choice situation – companies often find it cheaper to produce feature-rich products that can satisfy the needs of heterogeneous consumers than to produce more narrowly targeted products with fewer features – we would like to disentangle supply

<sup>&</sup>lt;sup>4</sup> In the follow-up study (N = 73), participants were shown only one model of the video player (either low or high feature) and were asked to provide product evaluations. The results were consistent with those of study 1. Perceived capability increased with number of features (F(1,71) = 23.8, p < .001), perceived usability decreased with number of features (F(1,69) = 3.9, p = .05), and expected utility increased with number of features (F(1,69) = 8.2, p < .01).

side and demand side explanations for feature fatigue. In study 2, we allow participants to customize their products, so that the products being evaluated include only desired features.

## Study 2 – Customizing a Product

In study 2, participants customized their own products by selecting the features they would like to add from a list of features. We predicted that consumers who chose more features would perceive their products to have more capability but less usability than consumers who chose fewer features. Support for hypothesis 2 will show that consumers predict degradation in usability as the number of features increases, even when products include only desirable features.

## Participants, Design, and Procedures

One hundred forty one undergraduate students (55.3% females,  $M_{\rm age}$  = 21.1) participated in this study. Participants were asked to imagine they were about to subscribe to and download a new digital audio player and a digital video player, and that they would have the opportunity to choose the features they wanted. Product category was manipulated within subjects. The order in which they designed the two products was counterbalanced between subjects.

As in study 1, we used a digital audio player and a digital video player as our products. For each product, we presented participants with 25 different features that they could select. Participants checked off each feature they wanted to include in the product

they were buying. To isolate the effects of usability constraints from the effect of financial constraints, they were informed that their budget for the purchase would allow them to select as many features as they liked. After selecting features, participants rated the product's perceived capability and usability. Product capability, product usability, and expertise were measured using the same scales as in study 1. Participants also rated their familiarity with each feature and the importance of each feature (1= not at all important/familiar, 7 = very important/familiar).

#### Results

The reliability for expertise, capability, and usability ranged from .78 to .93. A confirmatory factor analysis on the capability and usability measures for each media player supported the construct validity of these constructs. A two-factor solution yielded a reasonable goodness of fit and significant loadings of each observed variable in their respective factor (all ps < .001). The order in which participants customized the products was not correlated with any of our measures (all ps > .10), except with usability for the video player (p = .04). We included order as a covariate in all analyses related to the perceived usability of the video player.

The average number of features chosen among the 25 available was 19.6 (sd = 4.8) for the video player and 19.6 (sd = 4.3) for the audio player. Approximately half of the sample chose more than 80% of the available product features, and the median number of features chosen for both players was 20. Interestingly, while the specific features chosen by experts and novices differed, the number of features chosen by experts

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<sup>&</sup>lt;sup>5</sup> The comparative fit indexes (CFI) ranged from .95 to .96. Capability loadings ranged from .66 to .83 (average extracted variance was larger than 54%). Usability loadings ranged from .46 to .92 (average extracted variance was larger than 64%). The correlation between the two factors was not significant.

and novices did not differ (ps > .25). Experts reported significantly greater familiarity with all 25 video player features and with 23 of the 25 audio player features. The features chosen more frequently by experts were among those rated least familiar by novices. For example, the three audio player features chosen significantly more frequently by experts than novices, the equalizer/bass boost, pre-amp and equalizer settings, and encoded filename control, were three of the seven features for which the difference in familiarity ratings between experts and novices was largest.

Hypothesis 1 predicts that participants who choose more features will perceive their products as having greater capability than participants who choose fewer features. As expected, when we regressed ratings of product capability on the number of selected features and expertise, we found a positive and significant effect of number of features for both the video player ( $\beta$  = .50, t = 6.9, p < .001) and the audio player ( $\beta$  = .47, t = 6.2, p < .001), supporting hypothesis 1<sup>6</sup>. The effect of expertise on capability was not significant for either the video or audio player (ps > .07).

We predicted that usability would have a negative relationship with number of features (H2) and a positive relationship with expertise (H3). We found a significant negative effect of number of selected features on the perceived usability of the video player ( $\beta = -.16$ , t = -2.2, p = .03)<sup>7</sup>. However, the effect was not significant for the audio player ( $\beta = .01$ , t = .70, p = .48). Thus, the findings partially support hypothesis 2. Controlling for the number of features, expertise had a significant positive effect on perceived usability for both players (video player  $\beta = .52$ , t = 7.0, p < .001; audio player  $\beta$ 

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<sup>&</sup>lt;sup>6</sup> Using a median split on the number of selected features, we created two levels of features (low and high). The effect of features on perceived capability was significant in the low and high feature groups (p' s <.05) for the video player and in the high feature group for the audio player (p <.05).

<sup>&</sup>lt;sup>7</sup> Running the regression analysis in the low and high feature groups (median split) separately indicates no significant effect of number of features on usability (p > .40).

= .98, t = 52.9, p < .001), supporting H3.

#### Discussion

Overall, the results of study 2 support our predictions. The number of features participants selected increased perceived product capability for both products and decreased perceived product usability for one of the two products. Thus, the connection between adding product features and decreasing usability seems to hold even when the consumer individually selects each of the included features. Consistent with our expectations, expertise significantly improved ratings of product usability but did not affect ratings of product capability.

On average, participants chose a very high number of features, again suggesting that a desire for capability is driving decisions more than a desire for usability.

Interestingly, the average number of features chosen in study 2 was nearly the same as the number of features in study 1's high feature condition. Using two different types of choice tasks, participants clearly favored high feature products over low feature products. However, studies 1 and 2 test choices prior to using products. In study 3, we compare the ratings of participants who have not used the product with ratings of participants who have used the product.

## Study 3 – Contrasting Evaluations Before and After Product Use

In our third study, we compared consumers' evaluations of products with a low, medium or high number of features before use and after use. As predicted by hypothesis

4, we expected that consumers would give more weight to capability before use relative to after use, and less weight to usability before use relative to after use.

## Participants, Design and Procedures

One hundred and ninety participants (52.1% males,  $M_{\rm age}$ =20.5) were randomly assigned to conditions using a 2 Product Use (before, after) x 2 Feature (low, high) between subjects design. The study was conducted using MediaLab software, and sessions were run in a computer lab with groups of 2 to 18 students. Participants worked individually. Each participant evaluated one model of the product, either before or after product use. Using a between-subjects design was critical because making predictions about capability or usability before use can bias participants' evaluations of the product after use (Jones 1977).

The product used in this study was the same digital video player participants evaluated in study 1. Two working models of the product were created, one with seven features (low features condition) and one with 21 features (high features condition). Participants who used the product were provided with a manual of the video player describing the features of their model and how to use them. In the low features condition, the manual had four pages and in the high features condition, the manual had eight pages. The layout of the manual was identical across conditions (see Appendix 1 for a list of features).

Participants were asked to imagine that they were considering subscribing to and downloading a new digital video player. In the before use condition, participants viewed the user interfaces and a list of features for three models of players, one with a low

number of features (7 features), one with a medium number of features (14 features), and one with a high number of features (21 features). The order of presentation was counterbalanced between subjects. Participants evaluated either the low or high feature model and then chose their preferred model.

Participants in the after product use condition were told that they would use one model of a new digital video player. They were asked to perform a series of four tasks using either the low or high feature model of the player. These tasks included choosing a specific movie from a play list, watching parts of the movie, modifying the audio settings, and recording parts of another movie available in the play list. After completing these tasks, participants were free to use the player at their leisure. Next, participants evaluated the product they used. After completing their evaluations, they viewed the user interfaces and a list of features for two additional models of digital video players (e.g., models with a low and medium number of features if they had used the high features model). The order of presenting the other two models was counterbalanced between subjects. Finally, participants chose their preferred model.

#### Measures

Expertise and product usability were measured as in studies 1 and 2. Product capability was measured using three items (this digital video player performs many functions/ has many capabilities/ has a large number of features). Expected and experienced utilities were measured separately using the six-item measure for overall product evaluation used in study 1 and one item about product satisfaction (how satisfied would you be if you subscribed to the digital player in the before use condition, how

satisfied were you with the digital player you used in the after use condition). All items were measured using seven-point scales.

After participants had either evaluated or used one of the models, we asked them to choose one of the three models. As in study 1, participants rated their confidence in their decision and the difficulty of making the decision. We also recorded participants' clickstreams as they used the video player in the after use condition. We gathered information on how many tasks were completed, the time it took to complete the tasks, and how long they used the player.

#### Results

The reliability of the multiple item scales ranged from .89 to .98. A confirmatory factor analysis on the capability, usability and overall product evaluation scales showed an acceptable goodness of fit for the three-factor solution and significant loadings for each observable variable in their respective latent factors (all ps < .001). Because order was not significant for any of the dependent variables (all ps > .06), we collapsed the data across order conditions for subsequent analyses. Table 1 shows the means of the dependent variables across conditions.

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<sup>&</sup>lt;sup>8</sup> The comparative fit index (CFI) was .93. Capability loadings ranged from .94 to .97 (average extracted variance = 91%). Usability loadings ranged from .52 to .93 (average extracted variance = 64%), and overall evaluation loadings ranged from .55 to .92 (average extracted variance = 70%). The correlation between usability and capability was not significant. Overall evaluations were correlated with capability (r = .63, p < .001) and usability (r = .29, p < .001).

TABLE 1 – Effect of Number of Features on Dependent Variables

Product Use	Number of Features	Product Capability	Product Usability	Product Evaluations	Product Satisfaction
Before	Low	2.7ª	6.0ª	4.0 <sup>a</sup>	3.4 <sup>a</sup>
After	High Low	(1.2) 6.2 <sup>b</sup> (.9) 3.7 <sup>c</sup>	(.9) 5.1 <sup>b</sup> (1.1) 5.8 <sup>a</sup>	(1.2) 5.6 <sup>b</sup> (1.0) 5.0 <sup>c</sup>	(1.6) 5.6 <sup>b</sup> (1.0) 5.2 <sup>bc</sup>
	High	(1.3) 4.3 <sup>d</sup> (1.3)	(1.1) 4.8 <sup>b</sup> (1.4)	(1.0) 4.7° (1.3)	(1.1) 4.9° (1.6)

NOTE. N = 190 participants. Standard deviations are in parentheses. Different superscripts in the same column indicate difference between means is significant (p < .05).

A 2 (product use) x 2 (features) ANCOVA on perceived capability with expertise as a covariate showed a significant main effect of number of features (F(1, 185) = 132.9, p < .001), indicating that capability increased with the number of features ( $M_{low} = 3.2$ ,  $M_{high} = 5.2$ ). Thus, hypothesis 1 is supported. In addition, we found a significant main effect of product use (F(1, 185) = 5.2, p = .02). Perceived product capability was lower after use ( $M_{before} = 4.0$ ) than before use ( $M_{after} = 4.4$ ). The interaction between number of features and product use on ratings of capability was also significant (F(1, 185) = 67.2, p < .001), indicating that the number of features had a smaller effect on perceptions of product capability after use, relative to before use. The effect of expertise on perceived product capability was not significant (p > .60).

A 2 (product use) x 2 (features) ANCOVA on perceived usability with expertise as a covariate showed that usability significantly decreased with the number of features (F(1, 185) = 33.1, p < .001), supporting hypothesis 2 ( $M_{low} = 5.9, M_{high} = 4.9$ ). Consistent with hypothesis 3, participants' expertise had a positive effect on their perceptions of product usability (F(1, 185) = 12.7, p < .001). No other effects were significant (ps > .17).

Consistent with H4, a 2 (product use) x 2 (features) ANCOVA on overall product evaluations with expertise as a covariate revealed a main effect of features ( $M_{low}$  = 4.5,  $M_{high}$  = 5.1, F(1, 185) = 15.8, p < .001) that was qualified by a significant interaction between features and product use (F(1, 185) = 31.5, p < .001). Controlling for expertise, product evaluations before use significantly increased with number of features ( $M_{low}$  = 4.0,  $M_{high}$  = 5.6, F(1, 91) = 49.0, p < .001), but product evaluations after use did not ( $M_{low}$  = 5.0,  $M_{high}$  = 4.7, F(1, 93) = 1.6, p = .20). The effect of expertise on participants' overall product evaluations was not significant (p > .40). A 2 x 2 ANCOVA on product satisfaction produced very similar results.

To investigate the relative weights of product capability and usability on consumers' product utilities before and after product use, we ran a multisample path analysis using maximum likelihood estimation. Number of features, expertise, and their interaction entered the model as independent variables. We partialled out the main effects of number of features and expertise from the interaction effect, and used the regression unstandardized residuals as the interaction term. Product capability and usability were mediator variables. We estimated the coefficients with two different dependent variables reflecting product utility: overall product evaluations and satisfaction. All goodness-of-fit indices were in an acceptable range. The interaction between number of features and expertise was not significant (ps > .11). Table 2 shows the standardized path coefficients before and after product use.

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<sup>&</sup>lt;sup>9</sup> We also estimated the models using partial least squares (PLS), and results were consistent with those obtained using maximum likelihood estimation.

<sup>&</sup>lt;sup>10</sup> The comparative fit index was .95 in the before use sample and .99 in the after use sample. All  $\chi$ 2 tests > .07.

TABLE 2 – Standardized Path Coefficients

	Dependent Variables								
Independent	Capability		Usability		Overall Evaluations		Satisfaction		
Variables	Before	After	Before	After	Before	After	Before	After	
	Use	Use	Use	Use	Use	Use	Use	Use	
Number of								•	
Features	.85**	20*	43**	36**	_	_	_	_	
Expertise	ns	ns	.36**	ns	_	_	_	_	
Capability	_	_	_	_	.82**	.45**	.79**	.48**	
Usability				<u>_</u>	.24**	.51**	.15*	.51**	

NOTE: ns – nonsignificant effect, \*p < .05, \*\*p < .001

To test the difference in the relative weights of capability and usability on expected and experienced product utility (H4a and H4b), we constrained each of these two parameters in the model to be equal across conditions and assessed whether the chi-square decrease in the unconstrained model was significant. The Lagrange Multiplier test showed that the effects of product capability on product evaluations and satisfaction differed significantly in the before and after use conditions ( $\chi^2_{(1)\text{overall evaluations}} = 4.2$ , p = .04,  $\chi^2_{(1)\text{satisfaction}} = 4.9$ , p = .03). Consistent with H4a, participants gave more weight to product capability before use relative to after use.

Hypothesis 4b predicted that consumers would give less weight to usability before use than after use. Our models comparisons partially supported this prediction. The effect of usability on overall product evaluations was invariant before and after use (p > .26), but the effect of usability on satisfaction was significantly lower before product use than after product use ( $\chi^2_{(1)} = 4.5$ , p = .03). This indicates that, as expected, participants gave less weight to usability in their predicted product satisfaction than in their satisfaction ratings after product use.

### Additional Analysis

Decomposing the direct and indirect effects in our model, we found that before product use the indirect effect<sup>11</sup> of product features on overall product evaluations mediated by product capability was strong ( $\beta$  = .70, p < .001), and overshadowed the significant negative indirect effect of product features through usability ( $\beta$  = -.10, p < .01), yielding a positive net effect. After product use this pattern reversed. The indirect effect of features through capability became nonsignificant ( $\beta$  = .09, p > .05), and the indirect effect of features through usability was negative and significant ( $\beta$  = -.18, p = .001), resulting in a negative net effect. The indirect effects of number of product features on satisfaction followed the same pattern.

Participants' choices of players before and after product use suggest a substantial decrease in the share of the high feature model. The majority of the respondents in the before use condition (66%) chose the high feature model as their preferred player. However, a significantly lower percentage of the participants who had used the high feature model (44%) chose the high feature model (z = 2.5, p = .01) even though they had already invested time learning to use this model. Moreover, participants who used the high feature model were less confident in their choices ( $M_{\text{high}} = 4.7$ ) than participants who used the low feature model ( $M_{\text{low}} = 5.4$ , F(1, 94) = 5.8, p = .02), and they rated the choice as more difficult ( $M_{\text{high}} = 3.1$ ) than participants who used the low feature model ( $M_{\text{low}} = 2.3$ , F(1, 94) = 5.7, p = .02). Controlling for expertise, participants' confidence in their choices was lower after use ( $M_{\text{after}} = 5.0$ ) than before use ( $M_{\text{before}} = 5.8$ , F(1, 185) = 14.8, p < .001), suggesting that usage does not enhance confidence in product evaluations.

Finally, we analyzed the usability data. There was no difference in the number of

 $<sup>^{11}</sup>$  The significance level of all indirect effects was computed using the Sobel t statistic.

tasks completed in the low and high feature conditions ( $M_{low} = 3.2$ ,  $M_{high} = 3.1$ , p = .45). The number of tasks completed was positively correlated with perceived product usability (r = .30, p < .01). Participants in the high feature condition spent marginally more time completing the four tasks than participants in the low feature condition ( $M_{low} = 6.9 \text{ min.}$ ,  $M_{high} = 9.2 \text{ min.}$ , F(1, 94) = 3.4, p = .07). The amount of time required to complete the four tasks was negatively correlated with both participants' expertise (r = .31, p < .01) and perceived product usability (r = .23, p = .05).

### Discussion

The results of study 3 show that using a product structurally changes consumers' preferences. Supporting our predictions, consumers gave more weight to capability and less weight to usability in their expected utilities, relative to their experienced utilities. After product use, consumers no longer evaluated the product with the highest number of features more favorably, supporting the existence of a feature fatigue effect. Our findings also suggest that consumers' expertise does not eliminate the feature fatigue effect. The shift in preferences before and after use occurred just as strongly for experts as for novices.

### **General Discussion**

Our goal in this research was to examine the effects of increasing the number of product features on consumers' expected and experienced product utilities. In three studies, we showed that increasing the number of product features has a positive effect on

perceived capability, but a negative effect on perceived usability. Thus, whether adding desirable, important features to a product will increase or decrease utility depends on the relative weights of capability and usability in consumers' utility functions. Study 3's results indicate that consumers assign more weight to product capabilities in their evaluations before than after use, and less weight to product usability in their satisfaction ratings before than after use. Thus, what looks attractive in prospect does not necessarily look good in practice: when using a product, consumers may become frustrated or dissatisfied with the number of features they desired and chose before using the product. In short, product capability may become too much of a good thing.

These changes in the relative weights of product capability and usability are consistent with our hypotheses based on construal level theory. Before using a product, consumers seem to be more focused on desirability issues and have higher-level representations of the product (e.g., why is this product good?). Conversely, after using a product, consumers may develop lower level product representations that are more focused on feasibility concerns (e.g., how do I use this product?). Because different considerations are salient in expected and experienced utility, consumers tend to choose overly complex products that do not maximize long-term satisfaction. In future research, it will be important to examine factors that affect consumers' product construals. For example, encouraging consumers to think concretely as they choose products might make usability more salient, helping consumers choose more satisfying products. We explore this possibility in essay 2.

In some respects, our studies presented a conservative test of our hypotheses.

First, we used college students as our sample, a demographic segment that tends to be

more open to new technology and new features than other segments. The negative effects of adding features on usability are likely to be stronger for segments that are less comfortable with technology. For instance, a recent nationwide survey about individuals' technology readiness (NTRS 2004) indicated that after buying a high-tech product, about 56% of consumers feel overwhelmed by the complexity of the product, and this percentage is positively correlated with age (r = .24, p < .001). Second, our high feature product had only 21 features, a relatively low number of features in some product categories. For example, the dashboard of the BMW 745 automobile has over 700 features. Future research should test for nonlinearities in the effects of adding features on product evaluations. It is not clear whether the effects of adding features on capability and usability will taper off after a certain threshold or whether sensitivity to added features might increase as features are added. Finally, our studies only considered features that added functionality to the product and were reasonably familiar to the participants. The negative effect of unimportant or highly complex features on product utility is likely to be stronger.

Future research should also examine consumers' reactions to product features over a longer period of time. Our product use manipulation was a product trial that took place during a single experimental session. Even if consumers learn about the negative effects of too many features on satisfaction after a usage experience, this learning might be forgotten in future purchase situations, when product capability again becomes the key driver of evaluations. Exactly what consumers learn about feature fatigue remains an unanswered question. Do they attribute lack of usability to the large number of features included in the model they chose, or do they attribute lack of usability to the brand? If

consumers blame the brand, dissatisfaction due to feature fatigue in one product category may impact firms' sales in different categories.

In practice, consumers use a variety of strategies to cope with technology, which may include either consumption avoidance strategies (e.g., neglect, distancing, abandonment) or consumption confrontative strategies (e.g. mastering, partnering; Mick and Fournier 1998). If consumers use avoidance strategies, the effect of product features on experienced utility is likely to remain strong. However, if consumers use confrontative strategies, the effects of product features on usability and experienced utility may decrease over time. Thus, the ultimate effect of adding features on consumers' welfare depends on the consumption strategies they use.

Although supply-side explanations for the proliferation of product features abound, our results demonstrate that demand-side explanations are sufficient for feature fatigue to occur. It is certainly true that companies often find it cheaper to produce feature-rich products that can satisfy the needs of heterogeneous consumers than to produce more narrowly targeted products with fewer features. However, companies often add features to products because they believe their customers want more features. Indeed, our results suggest that even conducting market research may not eliminate the problem. If companies conduct market research by asking customers to evaluate products without using them, too much weight will be given to capability relative to usability, and it is likely that too many features will be added to the products.

Because our findings demonstrate that usage experiences change the structure of consumers' preferences, they have important theoretical implications. The impact of consumption experiences on consumers' evaluations of products is an understudied area.

Consumer behavior researchers have traditionally been more interested in pre-purchase processes such as information processing, decision-making and choice (Bazerman 2001). Although the services literature has long recognized the importance of relationship duration, ongoing usage levels and satisfaction (e.g., Bolton and Lemon 1999), this literature has focused on changes over time, and has not developed theoretical frameworks to explain why consumers' underlying preferences might change. Given that the economy is moving towards a service-dominant logic (Vargo and Lusch 2004) where customer lifetime value is the most important business asset, understanding the effects of usage experiences on preferences is critical.

# **Managerial Implications**

Our research has several important managerial implications. First and foremost, our findings call into question the predictive power of attribute-based models for determining the optimal number of features. Firms planning new products or considering product improvements typically use market research techniques such as conjoint analysis or discrete choice analysis. The conjoint model, for example, defines the product as a bundle of attributes and estimates part-worths for each attribute. Because market shares are predicted based on these part-worths, each positively-valued feature increases a product's market share relative to products without the feature. Our results suggest traditional conjoint analysis can lead to marketing myopia, where firms maximize initial sales. This happens because usability, a global rather than an attribute-based characteristic, is underweighted by consumers before product use, but becomes a critical

element in consumers' satisfaction during use. Our results suggest that a product use experience may be required to increase the salience of usability so that its relevance in choice approaches its relevance in use. Thus, consumers' preferences may be more accurately predicted using customer-ready prototypes and product-in-use research (Srinivasan, Lovejoy and Beach 1997).

Another managerial decision making challenge is that because additional features can differentiate a product from competitors (Carpenter, Glazer and Nakamoto 1994) and add desired functionality, the benefits of adding new features to products are evident. However, managers rarely consider the full cost of adding features. The financial costs of adding new features are typically weighted more heavily than intangible customer usability costs. Thus, as the marginal cost of adding features decreases, approaching zero for information-based products (e.g., software), firms are likely to increase product capability beyond the optimal level. This is a dangerous trend: our empirical findings suggest that adding features may damage firms' profitability by decreasing the usability of products and consumers' satisfaction with them.

What can firms do to minimize feature fatigue? Our findings suggest that managers should consider offering a wider assortment of simpler products, instead of all-purpose, feature-rich products. Instead of packing one model with many features to address market heterogeneity, firms might enhance consumer satisfaction by developing more tailored products with limited sets of capabilities that appeal to different segments. Consumers can now purchase a single product which functions as a cell phone, game console, calculator, text messaging device, wireless internet connection, PDA, digital camera, MP3 player, and GPS system. However, while purchasing this highly complex

product may provide the consumer with bragging rights, utilizing all of its features will undoubtedly require extensive study. Importantly, each function the consumer does not actually use adds to the difficulty of learning to use the product, without providing any functional benefit.

A challenge of creating and marketing more narrowly targeted products is that choosing among a wider variety of products can be more difficult for consumers (Schwartz 2004). Rather than using the heuristic of buying features they may need (but are not sure they will need), consumers will have to think carefully about how they will use the product and which features to purchase. Moreover, our empirical results suggest that during the choice process, consumers will be tempted by products that offer greater capability. To minimize feature fatigue, decision aids such as online or offline recommendation agents that help consumers choose the right products for their needs could be designed to increase the salience of usability as well as structure the decision making process. Offering extended product trials also may help consumers learn which products best suit their needs by increasing the salience of product usability. For example, the companies that sell digital media players RealOne and WinAmp offer potential users evaluation versions of their products. By decreasing the gap between consumers' preferences during choice and use, such strategies may increase both customer satisfaction and customer lifetime value.

Chapter 2: Essay 2 – Shifting Mental Construal and Product
Preferences by Engaging in a Direct Product Experience<sup>12</sup>

### **Summary**

In essay 2, we explore a theoretical account for the feature fatigue effect based on construal level theory (Liberman and Trope 1998). We show that direct product experiences (e.g., product trials) and indirect product experiences (e.g., reading a product description or seeing a product on display) result in different levels of mental construal and different product preferences. Study 1 demonstrates that direct experiences with a product trigger the adoption of a more concrete mental construal and decrease consumers' preference for products that have more capability, but are more difficult to use. Studies 2 and 3 show that inducing consumers to think concretely prior to an indirect product experience decreases their preferences for enhanced products that have a higher number of features, attenuating the significant effect of direct experience on preferences. Finally, the results of study 4 indicate that the effects of a direct product experience on mental construal continue over multiple uses of a product, suggesting that discrepancies in consumers' evaluations before and after using a product are not limited to the first usage experience.

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<sup>&</sup>lt;sup>12</sup> An article based on this research and co-authored with Rebecca W. Hamilton is under review at the Journal of Consumer Research.

#### Introduction

In essay 1, we demonstrate that there is a gap between consumers' expected utilities and their experienced utilities when they evaluate products. Our results indicate that consumers give more weight to product capability and less weight to usability in their evaluations before use, relative to after use. Changes in the relative weights of these dimensions result in expected utilities and product choices that do not match consumers' experienced utilities and do not maximize consumers' satisfaction after use. Essay 2 explores a theoretical account for these discrepancies in preferences across indirect product experiences, such as reading a product description or seeing a product on display, and direct product experiences, in which consumers have hands-on experience with the product.

Recently, several companies have publicized offers to allow consumers to try their products before purchase (Daily 2005). For example, in selected Maytag stores, consumers can haul in loads of dirty laundry to test different models of washers. Similarly, REI staffers encourage bikers to pedal around the store parking lot before buying a mountain bike and campers to assemble tents outside the store before selecting one (Daily 2005). Will trying products before purchase help consumers select products that satisfy their needs better than other methods of evaluating the products?

While consumers expect to try on shoes and test-drive cars before purchase, consumers' purchase decisions in most product categories are not based on direct experiences with products. Instead, consumers rely on indirect experiences, such as reading a product description or seeing a product on display. For example, when shopping on the Internet or by catalog, consumers are presented with verbal and

sometimes visual descriptions of washers, bikes and tents, but cannot touch or use them. Even when shopping in a brick-and-mortar store, where consumers can touch and physically examine products, they usually cannot use them. In these cases, consumers make their purchase decisions based upon an indirect product experience, even though their post-purchase satisfaction is usually formed based on a direct experience using the product.

Past research has suggested that the preferences of consumers who have a direct product experience can differ systematically from those of consumers who have an indirect product experience (e.g., Dahan and Srinivasan 2000). One reason preferences may differ is that direct product experiences convey product information more effectively than indirect product experiences (Smith 1993; Smith and Swinyard 1982, 1983). Additional information provided by a direct product experience may lead to a revision in the perceived values of product attributes (Goering 1985) or increase the strength of consumers' beliefs about product attributes compared to indirect experiences such as exposure to advertising (Smith and Swinyard 1983). A second reason direct and indirect product experiences can lead to preference reversals is that the context of evaluation is often confounded with the type of product experience. Indirect product experiences are often joint evaluations of multiple products (e.g., an in-store display), while direct product experiences are more likely to focus on a single product (e.g., using the product at home). Joint and separate evaluations can make different product attributes salient, resulting in preference shifts (Hsee and Zhang 2004). Finally, a third reason is that consumers may mentally represent products differently based on whether they are engaging in an indirect or direct product experience. Specifically, because an indirect

experience allows more psychological distance between the consumer and the product than a direct experience, the relative importance of desirability and feasibility considerations may differ based on type of product experience. Such a change in importance weights could influence preferences even if consumers have full information about the product before use and the context of evaluation is the same before and after use.

In this essay, we control for product information and the context of evaluation, and we show that direct product experiences shift consumers' mental construal and their preferences for products with different number of features relative to indirect product experiences. Mental construal refers to the way consumers mentally represent or construe the target of their evaluations (Trope and Liberman 2000). Individuals' psychological distance from target events or objects influences their judgments, predictions and choices by systematically changing the way they mentally represent or construe these targets (Trope and Liberman 2003). Psychological distance is most often manipulated by varying the time at which an experience is expected to take place. For example, in a recent study, consumers were more likely to choose a product with an extra feature than a product with a price discount when the time of purchase was more distant, while the reverse was true when the time of purchase was less distant (Thomas, Chandran and Trope 2005).

Analogous to the effect of temporal distance, we propose that indirect experiences with a product create more distant and abstract mental construals relative to direct product experiences, leading to preferences for enhanced products (more features) relative to basic products (fewer features). Thus, our goal is to expand construal level theory to encompass the psychological distance between direct and indirect product

experiences, and to use this theory to explain changes in product preferences between direct and indirect product experiences. In the next section, we briefly discuss research on direct and indirect product experiences and construal level theory. Next, we present a sequence of four studies designed to test our hypotheses. We conclude with a discussion of our findings and their theoretical and managerial implications.

# **Comparing Indirect and Direct Product Experiences**

Consumers' experiences with a product vary in a spectrum from indirect to direct, depending on their level of interaction with a product (Mooy and Robben 2002). For instance, reading a product description or advertisement, being exposed to personal selling presentations and seeing product displays are typically viewed as indirect product experiences because in these situations consumers cannot fully interact with the product. Product trials, on the other hand, provide fully interactive, hands-on experience with products, and give the user direct product experience.

Past research in marketing has compared the effects of indirect and direct product experiences in terms of the informational value they provide to consumers. When consumers use products, they have the opportunity to test hypotheses about how the products work and to engage in active learning rather than passive learning (Hoch and Deighton 1989). Direct product experiences also may provide consumers with more credible information than indirect experiences. Product trials tend to produce higher levels of message acceptance than exposure to advertising messages because individuals often discount advertising claims, but they rarely derogate themselves as sources (Smith and Swinyard 1982, 1983). As a result of these differences, product trials have been

shown to produce higher consistency between consumers' attitudes and behavior (Smith and Swinyard 1983) and to generate greater belief confidence (Fazio and Zanna 1981; Smith and Swinyard 1988) than exposure to advertising.

In addition to differences in the informational value they provide to consumers, indirect and direct product experiences may provide a different context for product evaluations. Consumers tend to compare products with each other (joint evaluation) prior to use, whereas during a product trial they tend to focus their attention on a single product (separate evaluation). Joint evaluation may cause consumers to overestimate the impact of quantitative differences between alternatives (e.g., differences in the capacity of two microwave ovens) on their utility relative to separate evaluation (Hsee and Zhang 2004). Thus, the context of evaluation may change the importance weights of attributes (e.g., increasing the importance of microwave capacity relative to other attributes) when consumers evaluate products.

We examine a different account for gaps in preferences resulting from direct and indirect product experiences. We propose that controlling for product information and the context of evaluation, indirect and direct product experiences trigger different levels of mental construal and that this shift in mental construal is sufficient to produce significant differences in product preferences.

### **Construal Level Theory**

Construal level theory proposes that individuals' psychological distance from target events or objects influences their judgments by systematically changing the way

they mentally represent or construe these events (Trope and Liberman 2003). The greater the psychological distance, whether the distance is temporal, spatial, or social, the greater the likelihood that target events and objects will be represented abstractly (high-level construal) rather than concretely (low-level construal). High-level construals consist of abstract schemas that convey general, superordinate and essential features of objects or events (Trope and Liberman 2000). In contrast, low-level, concrete construals convey incidental, contextual and subordinate details of objects or events. For example, an action such as using a digital video player can be mentally represented either as being entertained (high-level) or as pressing buttons (low-level).

Several studies have tested construal level theory by comparing individuals' responses to near and distant future events (e.g., Förster, Friedman and Liberman 2004; Liberman and Trope 1998; Trope and Liberman 2000). This research shows that individuals tend to use abstract construals when evaluating distant-future events (e.g., one year from now) and concrete construals when evaluating near-future events (e.g., tomorrow). Abstract and concrete construals result in different emphasis on the desirability and feasibility aspects of alternatives (Liberman and Trope 1998).

Desirability reflects the attractiveness of an end state (the "why" aspect of an action), while feasibility reflects the ease of reaching this end state, such as the amount of time, money or effort required (the "how" aspect of an action). Thus, temporal distance increases the importance of desirability and decreases the importance of feasibility considerations in choice (Liberman and Trope 1998; Thomas, Chandran and Trope 2005). Specifically, participants choosing a word processor favored a new and quick but more difficult to learn model over an old and slow but easier to learn model in the distant

future, but they favored the old and easier to learn model in the near future (Liberman and Trope 1998).

Analogous to the effect of temporal distance, we propose that direct and indirect product experiences result in different levels of mental construal. Indirect product experiences require consumers to manipulate and integrate stimulus information that is not immediately available to the senses (i.e., removed from the here and now), which is a characteristic of abstract tasks (Paivio 1979). Direct product experiences, on the other hand, require consumers to react to an immediate, vivid stimulus and provide greater sensory contact with that stimulus, which is a characteristic of concrete tasks (Paivio 1979). Thus, we propose that increasing experiential contact with a product via product trial should induce a more concrete mental representation of the product. In other words, we hypothesize that:

H1: A direct product usage experience (e.g., a product trial) will trigger a more concrete mental construal than an indirect product experience (e.g., exposure to a product description).

Because abstract and concrete construals result in a different emphasis on the desirability and feasibility aspects of alternatives, shifting construal can lead to shifts in product preferences (Liberman and Trope 1998; Thomas et al. 2005). Results from essay 1 indicated that products with a higher number of features (enhanced products) tend to be highly desirable but less user-friendly (lower in feasibility), and products with fewer features (basic products) are more user-friendly but less desirable. Thus, we expect to

find a significant interaction between consumers' mental construal (abstract/concrete) and product type (basic/enhanced) on consumers' preferences. Specifically, we expect that:

H2: A concrete construal should decrease the attractiveness of enhanced products and increase the attractiveness of basic products relative to an abstract construal.

In practical terms, the first two hypotheses suggest that the products consumers evaluate most favorably on the store shelves may not be the same products that they evaluate most favorably while using them. Although essay 1 shows that direct product experiences tend to increase preferences for enhanced relative to basic products, essay 1 does not investigate the mechanism responsible for this change.

Our goal in essay 2 is to demonstrate that the shift in mental construal caused by engaging in a direct product experience is sufficient to produce changes in consumers' preferences for product features. To isolate the process mechanism underlying this shift in preferences, we manipulate both mental construal and product experience. If a shift in construal is responsible for the effect of direct relative to indirect experience on preferences, inducing consumers to adopt a concrete mental construal while engaging in an indirect experience should lead to product preferences that are similar to those formed based on a direct experience. Specifically, we hypothesize that:

H3: When consumers adopt an abstract mental construal, there will be a significant effect of product experience (indirect vs. direct) on consumers' evaluations of basic and

enhanced products. However, when consumers adopt a concrete mental construal, the effect of product experience on product evaluations will be attenuated.

Will the difference in preferences between indirect and direct product experiences endure over multiple product trials? So far, we have equated a direct product experience with a single product trial. However, research on consumer expertise suggests that experts perform product-related tasks more automatically (Alba and Hutchinson 1987). Similarly, action identification theory (Vallacher and Wegner 1989) suggests that with practice, target tasks require less cognitive effort and become more automatic. As a result, individuals begin to identify such tasks at higher, more abstract levels. Thus, as consumers become more familiar with a product, they may begin to conceptualize their actions more abstractly when using the product. If this is the case, using a product multiple times may moderate the differences in consumers' level of mental construal across indirect and direct product experience conditions. Specifically,

H4: As consumers engage in repeated direct experiences with a product, their level of mental construal will become more abstract.

Study 1 will test whether direct and indirect product experiences lead to differences in mental construal (H1). To control for the context of evaluation, all participants will evaluate a single product (separate evaluation). To disentangle the effects of mental construal and additional information that might be obtained via a direct experience with the product, we hold product experience constant in study 2. We test H2

by manipulating consumers' mental construal using an elaboration task prior to an indirect product experience. In study 3, we cross both types of mental construal manipulations (product experience and an elaboration task) to test H3. We predict that inducing consumers to adopt a concrete construal prior to evaluating products will attenuate differences in product preferences between the indirect and direct experience conditions, providing evidence for the process mechanism underlying the changes in preferences. Finally, in study 4, we test whether the effect of direct experience on mental construal and product preferences is moderated by engaging in multiple direct usage experiences with a product (H4).

# **Study 1 - Comparing Indirect and Direct Product Experiences**

In study 1, our primary goal is to test the effect of increasing experiential contact with a product on consumers' level of mental construal and product evaluations. To control for the effect of the evaluation context on product preferences, we use a between-subjects design in which consumers evaluate a single product in each condition.

### Participants and Design

Ninety-four undergraduate marketing students (52% females) were randomly assigned to four conditions of a 2 product experience (indirect/direct) x 2 product type (basic model/enhanced model) between-subjects design. Product experience was manipulated by exposing participants either to a PowerPoint presentation describing the product or to a product trial. Similar to essay 1, product type was manipulated by creating

two versions of a product, one with seven basic features (basic model) and another with the seven basic features and 14 additional features (enhanced model).

#### Stimuli

This study used the same stimuli described in study 3 of essay 1. Participants evaluated models of a digital video player. The basic player included the seven most important features and the enhanced player included the twenty-one most important features (see Appendix 3 for a list of features). Our previous results show that adding features increases consumers' perceptions of desirability aspects, such as the product's capability of performing desired functions, but decreases perceptions of feasibility such as its ease of use. This should make the enhanced product more attractive in the indirect than in the direct product experience condition, and the basic product more attractive in the direct than in the indirect product experience condition.

### **Procedures**

The study was conducted using MediaLab software and sessions were run in a computer lab with groups of 2 to 18 students. Participants worked individually. First, participants answered expertise measures regarding digital video players. Next, they were asked to consider subscribing to a new digital video player. In the indirect experience condition, participants viewed a PowerPoint presentation describing the features of the digital video player and showing a picture of its user interface. In the direct experience condition, participants were given a product trial and used one of the digital video players. Immediately after the product experience manipulation, participants answered an

open-ended question designed to assess their level of mental construal. Following the mental construal question, participants provided their perceptions of the product's desirability and feasibility, and then evaluated the product. At the end of the session, participants responded to a scale designed to measure individual differences in mental construal and provided demographic information.

#### Measures

Mental construal. Mental construal was measured with an open-ended question asking participants to describe the activity of using a digital video player. Following Liberman and Trope (1998), two independent judges coded participants' responses as why/outcome oriented thoughts, how/process-oriented thoughts, or other thoughts. Why thoughts are thoughts that refer to the outcome or benefits of performing an activity (e.g., "Using a digital video player enables the user to easily watch various video clips at home or at work"). How thoughts are thoughts that refer to the process or steps involved in performing an activity (e.g., "Using a digital video player entails opening up the program on the computer and loading the video you want to play"). Responses that did not refer either to the outcome or process of using a digital video player were coded as other thoughts. Abstract construals are related to the predominance of why thoughts and concrete construals are related to the predominance of how thoughts (Liberman and Trope 1998).

Product perceptions and overall product evaluations. Perceptions of product desirability were measured using the same items for perceived product capability used in

essay 1 (many functions/few functions, has many capabilities/few capabilities, has many features/ few features). Perceptions of product feasibility were measured using the same eight items related to the product's usability as in essay 1 (e.g., learning to use this product will be easy for me; Chin, Diehl and Norman 1988). Overall product evaluations were measured using five items (bad/good, unlikable/likable, not useful/useful, low/high quality, unfavorable/favorable, Peracchio and Tybout 1996). All items were measured using seven-point scales.

Control variables. Expertise with the product category was measured using five items on a seven-point scale (e.g., how familiar are you with digital video players; Mitchell and Dacin 1996). Individual differences in mental construal were measured using Vallacher and Wegner's (1989) "Level of Personal Agency" questionnaire.

Participants were presented with 25 different activities (e.g., "locking a door") followed by a low level description (e.g., "putting a key in the lock") and a high level description (e.g., "securing the house") of each activity, and they were asked to choose the description that best described each activity.

### Results

The reliability of the multiple item scales ranged from .91 to .95. Level of personal agency did not affect any of our measures (ps > .22). The effects of expertise on mental construal and product perceptions were nonsignificant (ps > .06), with the exception of a positive effect of expertise on perceptions of product feasibility (p < .001).

*Mental construal*. Inter-judge reliability for the mental construal coding was .90 (Perreault and Leigh 1989). Participants' total number of thoughts in the mental construal open-ended question did not vary significantly across conditions (ps > .07). We computed the percentage of why, how and other thoughts for each participant.

A 2 product experience x 2 product type ANOVA on the arcsine transformation of the proportion of why thoughts showed a main effect of product experience (F(1, 90) = 14.0, p < .001). Supporting H1, participants in the indirect experience condition described the activity of using a digital video player with more why thoughts (69%) than participants in the direct experience condition (38%). No other effects were significant (ps > .14). Similarly, a 2 product experience x 2 product type ANOVA on the arcsine transformation of the proportion of how thoughts indicated a main effect of product experience (F(1, 90) = 10.15, p < .01). Participants in the direct experience condition were more focused on how to use the video player (47%) than participants in the indirect experience condition (21%). No other effects were significant (ps > .20). There were no differences in the arcsine transformation of the proportion of other thoughts across conditions (ps > .64). These findings support our hypothesis that participants exposed to a direct product experience adopt more concrete mental construals than participants exposed to an indirect product experience (H1).

Product perceptions. A 2 product experience x 2 product type ANOVA on perceptions of product desirability showed a main effect of product type ( $M_{\text{basic}} = 3.87$ ,  $M_{\text{enhanced}} = 4.97$ , F(1, 90) = 17.18, p < .001) and a main effect of product experience ( $M_{\text{indirect}} = 4.61$ ,  $M_{\text{direct}} = 4.06$ , F(1, 90) = 6.34, p < .05), which were qualified by a

interaction effect (F(1, 90) = 13.72, p < .001). Perceptions of product desirability were higher for the enhanced model than for the basic model, and the effect was stronger in the indirect experience condition.

A 2 product experience x 2 product type ANOVA on perceptions of product feasibility also indicated a main effect of product type ( $M_{\rm basic} = 5.93$ ,  $M_{\rm enhanced} = 5.12$ , F(1, 90) = 9.97, p < .01). No other effects were significant (ps > .24). Thus, replicating previous findings, adding features increased perceptions of desirability but decreased perceptions of feasibility.<sup>13</sup>

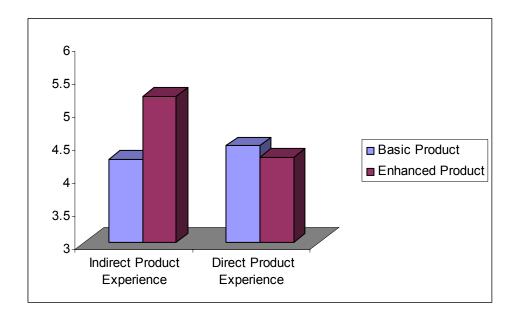
Overall product evaluations. A 2 product experience x 2 product type ANOVA on product evaluations indicated that only the interaction between product experience and product type was significant (F(1, 90) = 5.15, p < .05). As shown in figure 4, participants' evaluations of the enhanced model were significantly less favorable in the direct experience condition than in the indirect experience condition ( $M_{\rm indirect} = 5.22$ ,  $M_{\rm direct} = 4.29$ , p < .05). However, evaluations of the basic model did not vary significantly across product experience conditions ( $M_{\rm indirect} = 4.26$ ,  $M_{\rm direct} = 4.47$ , p > .50). Thus, as expected, adding features had a more positive effect on product evaluations in the indirect experience condition, when construal was more abstract, than in the direct experience condition, when construal was more concrete.

13 Adding expertise as a covariate in the analysis did not change the results.

Adding expertise as a covariate in the analysis aid not change the results

54

FIGURE 4 – Interaction Between Product Experience and Product Type on Product Evaluations



### Discussion

The results of study 1 demonstrate that indirect and direct product experiences shift consumers' mental construal and their preferences for enhanced products, which have a higher number of features. The content analysis of participants' thoughts indicates that a direct product experience induced a more concrete mental construal during product evaluation than an indirect product experience. Moreover, consistent with essay 1 findings, evaluations of the enhanced product decreased significantly in the direct product experience condition relative to the indirect product experience condition. In contrast, evaluations of the basic product (fewer features) were stable across indirect and direct product experiences.

Is the shift in mental construal induced by the direct product experience responsible for this change in product preferences? Both mental construal and product

preferences shifted significantly when participants engaged in a direct versus an indirect product experience. Moreover, consistent with construal level theory, participants with more concrete mental construal evaluated the high desirability but low feasibility product less favorably than participants with more abstract mental construal. Study 1 rules out the effect of joint versus separate evaluation contexts because all participants evaluated a single product. However, at least one alternative explanation remains: preferences may have shifted because additional information was acquired via a direct experience with the product. Although expertise did not affect product perceptions or product evaluations, the significant main effect of the product experience manipulation on perceptions of product desirability suggests that direct experience may have provided additional information about the product. Specifically, the decrease in the product's perceived desirability after a direct product experience may account for the shift in preferences.

In the next study, we disentangle the effects of mental construal and access to information about the product by holding product experience constant across conditions. We test whether shifting mental construal is by itself sufficient to produce changes in product preferences for basic and enhanced products.

# Study 2 - Using an Elaboration Task to Manipulate Mental Construal

In study 2, all participants engaged in an indirect experience with the product and we manipulated mental construal using a cognitive elaboration task. This study has two goals. First, we expect to show significant differences in consumers' preferences for basic and enhanced products across mental construal conditions (H2), paralleling the effect of

direct usage experience in study 1. Specifically, evaluations of the enhanced model should be less favorable in the concrete condition than in the abstract condition, and evaluations of the basic model should be more favorable in the concrete condition than in the abstract condition. Second, we compare the findings in the abstract and concrete conditions with those obtained in a control condition to see whether consumers naturally adopt a more abstract or a more concrete mental construal when engaging in an indirect product experience.

### Participants and Design

One hundred and two undergraduate students (39% females) were randomly assigned to cells using a 2 product type (basic/enhanced) x 3 mental construal (abstract/concrete/control) between-subjects design. Each participant evaluated either the basic or enhanced model of a digital camera.

Mental construal was manipulated using an unrelated elaboration task prior to the product evaluation task (Agrawal 2005; Freitas, Gollwitzer and Trope 2004). Participants considered the activity of improving and maintaining their health. In the abstract condition, participants were directed to consider *why* they would engage in this activity. In the concrete condition, participants were directed to consider *how* they would engage in this activity. The mental exercise was structured so that participants were required to think increasingly abstractly, by successively indicating why they would engage in the activity or increasingly concretely, by successively indicating how they would engage in the same activity. In the control condition, participants evaluated the product without first engaging in the elaboration task.

### Stimuli

Participants evaluated two models of a digital camera. As in study 1, the basic model had seven basic features available in most digital cameras, and the enhanced model had 21 features (seven basic features plus 14 extra features; see Appendix 4 for a list of features). To verify that the basic model included the most important features, we asked participants to rate the importance of each feature after they completed their product evaluations.

#### **Procedures**

Participants were informed that they would be participating in two different studies, and they received two booklets. In the first booklet, they completed the mental construal manipulation, and in the second booklet, they completed the product evaluation task.

For the product evaluation task, participants were presented with descriptions of either the basic or enhanced model of digital camera, and then they were asked to rate the product's desirability and feasibility and provide an overall product evaluation. After evaluating the basic or enhanced digital camera, they were given a description of the other camera (e.g., participants who had evaluated the basic digital camera were given the description of the enhanced digital camera). Participants were asked to indicate their relative preferences for the two digital cameras and then choose their preferred camera.

#### Measures

Product desirability, feasibility and overall evaluations were measured as in study

1. Relative preference for the two cameras was measured by asking participants to rate
the extent to which they preferred each digital camera (definitely prefer digital camera
A/definitely prefer digital camera B). After responding to this question, participants
chose one model of digital camera and rated their confidence in their choice (not
confident at all/very confident) and the difficulty of their choice (not difficult at all/very
difficult). At the end, participants rated the importance of all 21 features of digital
cameras and provided demographic information. All items used seven point scales.

### Results

The reliability of the multiple item scales ranged from .74 to .97. The perceived importance of the seven features included in the basic digital camera was significantly higher (M = 5.32) than the perceived importance of the 14 features added in the enhanced digital camera (M = 4.89, F(1, 101) = 17.30, p < .001).

Product perceptions. A 2 product type (basic/enhanced) x 3 mental construal (abstract/concrete/control) ANOVA on perceptions of desirability revealed a main effect of product type. Perceptions of desirability were higher for the enhanced model than for the basic model ( $M_{\text{basic}} = 5.22$ ,  $M_{\text{enhanced}} = 6.14$ , F(1, 96) = 28.22, p < .001). Replicating study 1's findings, there was a significant product type by construal interaction (F(2, 96) = 4.54, p < .05), indicating that the effect of product type on perceptions of desirability was stronger in the abstract and control conditions than in the concrete condition. Thus,

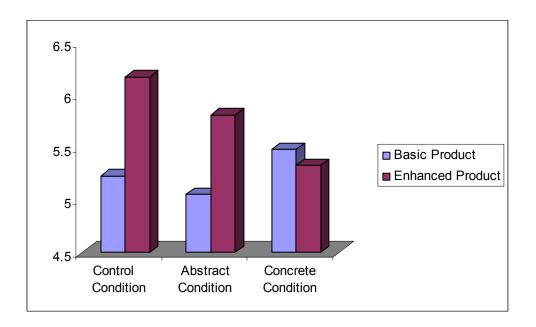
participants' enhanced sensitivity to the effects of features on product desirability does not seem to arise from additional information about the product, but from the way they mentally construe the product. No other effects were significant (ps > .75).

A 2 product type x 3 mental construal ANOVA on perceptions of feasibility also showed a main effect of product type. Perceptions of feasibility were higher for the basic model than for the enhanced model ( $M_{\text{basic}} = 5.26$ ,  $M_{\text{enhanced}} = 4.67$ , F(1, 96) = 9.54, p < .01). No other effects were significant (p > .26). Thus, as expected, the enhanced digital camera had higher perceived desirability but lower perceived feasibility than the basic digital camera.

Overall product evaluations. A 2 product type x 3 mental construal ANOVA on overall product evaluations indicated a significant main effect of product type (F(1, 96) = 10.57, p < .01) that was qualified by a significant product type by mental construal interaction (F(2, 96) = 4.46, p < .05). No other effects were significant (p > .27). As shown in figure 5, in the abstract condition, evaluations of the enhanced camera were significantly higher than evaluations of the basic camera ( $M_{basic} = 5.05, M_{enhanced} = 5.81, F(1, 37) = 9.40, p < .01$ ). However, as predicted by H2, participants' evaluations of the enhanced digital camera decreased in the concrete condition relative to the abstract condition ( $M_{abstract} = 5.81, M_{concrete} = 5.33; F(1, 34) = 3.38, p < .08$ ), yielding no significant difference in preferences for the two models in the concrete condition (p > .58). Replicating the effect of product experience in study 1, the differences in participants' evaluations of the basic digital camera across abstract and concrete conditions did not reach significance ( $M_{abstract} = 5.05, M_{concrete} = 5.48; F(1, 34) = 2.65, p$ 

< .11). Therefore, H2 is partially supported.

FIGURE 5 – Interaction Between Mental Construal and Product Type on Product Evaluations



Overall evaluations of the enhanced camera differed significantly between the concrete and control conditions ( $M_{control} = 6.17$ ,  $M_{concrete} = 5.33$ , F(1,45) = , p < .01), but did not differ between the abstract and control conditions (p > .20). This suggests that participants naturally tend toward an abstract rather than a concrete mental construal when engaging in an indirect product experience.

Relative preference and choice. As expected, the mental construal manipulation significantly influenced participants' relative preferences for the two digital cameras. Relative preference for the enhanced camera was significantly lower in the concrete condition than in the abstract condition ( $M_{\text{concrete}} = 4.75$ ,  $M_{abstract} = 5.87$ , F(1, 70) = 8.80, p < .01). Relative preferences in the control condition were similar to those in the abstract

condition (p > .77), but significantly different from the concrete condition ( $M_{control} = 5.76$ ,  $M_{concrete} = 4.75$ , F(1, 61) = 5.44, p < .05).

The mental construal manipulation significantly affected participants' choices across abstract and concrete conditions (Fisher's exact test, p < .01). The number of participants choosing the basic model was substantially higher in the concrete condition (36%) than in the abstract condition (8%), consistent with our prediction. Relative to the control condition, in which 10% of participants chose the basic model, the concrete mental construal manipulation more than tripled the share of the basic model. Consistent with the data on overall evaluations and relative preferences, the shares of the low and high feature models in the control condition were similar to those obtained in the abstract construal condition (Fisher's exact test, p = 1.0).

In addition to influencing their product choices, the mental construal manipulation also influenced participants' subjective experiences during the choice process. Specifically, participants in the concrete condition reported lower levels of confidence in their choices (M = 5.45) than participants in the abstract condition (M = 6.26, F(1, 68) = 10.39, p < .01). Moreover, perceived choice difficulty was higher in the concrete condition (M = 3.06) than in the abstract condition (M = 2.10, F(1, 68) = 8.18, p < .01). These differences in participants' subjective experiences suggest that moving away from the natural, default level of mental construal (e.g., shifting from abstract to concrete) might require increased cognitive effort, decreasing confidence and increasing choice difficulty.

#### Discussion

The findings of studies 1 and 2 provide convergent evidence about the impact of mental construal on consumers' trade-offs between desirability (e.g., product capability) and feasibility (e.g., product usability). Controlling for the effects of additional information, a mental construal manipulation shifted consumers' product perceptions and preferences in the same way that product usage shifted them in study 1. Similar to the effect of direct experience, a concrete elaboration task significantly decreased participants' preferences for the enhanced product (higher number of features) relative to the abstract elaboration task and the control condition. The same pattern was obtained for consumers' choices. Inducing consumers to think concretely before the product evaluation task produced more than a threefold increase in the proportion of subjects choosing the basic product instead of the enhanced product.

The significant increase in the attractiveness of the basic product resulting from the concrete elaboration task suggests that engaging in such a task can decrease the gap between consumers' preferences resulting from exposure to indirect and direct product experiences, and therefore, minimize the feature fatigue effect. In study 3, we manipulate product experience and expose consumers to either an abstract or concrete elaboration task prior to product evaluations. If a shift in mental construal is responsible for the observed changes in relative preferences for basic and enhanced products, then manipulating mental construal should attenuate the effect of direct experience on product evaluations. Previous research has used this approach to compare alternative process explanations (e.g., Unnava and Burnkrant 1991).

# Study 3 – Decreasing the Gap Across Indirect and Direct Product Experiences

The goal of study 3 is to test whether inducing consumers to adopt a concrete mental construal when evaluating a product can attenuate the significant difference between direct and indirect product experiences on consumers' preferences for products with different number of features (H3).

## Participants and Design

One hundred fifty-seven undergraduate students (48% females) were randomly assigned to cells using a 2 mental construal (abstract/concrete) x 2 product experience (indirect/direct) x 2 product type (basic/enhanced) between subjects design.

### **Procedures**

The research sessions were run in a computer lab and participants worked individually. First, participants were given a booklet with the same mental construal manipulation used in study 2. Participants worked on an abstract or concrete mental exercise for approximately 10 minutes and then were asked to participate in a different study about digital media players, which was administered using Media Lab software. Participants were given the product experience manipulation, following the same procedures used for study 1. Half of the participants were given a PowerPoint presentation about a digital video player and half of the participants were given a product trial. The digital video players used in this study were the same as those used in essay 1.

Participants evaluated either the basic model of digital video player with seven features or the enhanced model with 21 features.

### Measures

We used the same measures of perceived desirability, feasibility, and overall product evaluations that were used in studies 1 and 2. Participants also rated their expected and experienced product satisfaction (very dissatisfied/very satisfied) and their likelihood of purchasing the product (very unlikely/very likely). All items were measured using seven-point scales.

### Results

The reliability of the multiple item scales ranged from .90 to .95.

Product perceptions. A 2 mental construal (abstract/concrete) x 2 product experience (indirect/direct) x 2 product type (basic/enhanced) ANOVA on perceptions of product desirability indicated a significant main effect of product experience ( $M_{\rm indirect}$  = 4.96,  $M_{\rm direct}$  = 4.48, F(1, 149) = 7.07, p <.01) and product type ( $M_{\rm basic}$  = 4.22,  $M_{\rm enhanced}$  = 5.24, F(1, 149) = 29.95, p <.001). Consistent with study 1's results, there was also a significant interaction between product experience and product type on perceptions of desirability (F(1, 149) = 7.27, p < .01), indicating that the effect of product type on desirability ratings was stronger in the indirect experience than in the direct experience condition. No other effects reached statistical significance (ps > .07).

A 2 mental construal x 2 product experience x 2 product type ANOVA on perceptions of feasibility showed only a main effect of product type ( $M_{\rm basic} = 6.02$ ,  $M_{\rm enhanced} = 5.39$ , F(1, 149) = 16.06, p < .001). No other effects were significant (ps > .10). As expected, enhancing the product by adding features increased perceptions of product desirability but decreased perceptions of feasibility.

Overall product evaluations. Replicating the results of study 1, a 2 mental construal x 2 product experience x 2 product type ANOVA on overall product evaluations revealed a significant interaction between product experience and product type (F(1, 149) = 4.44, p < .05). In the indirect experience condition, there was a significant difference between the evaluations of the basic and enhanced video players  $(M_{\text{basic}} = 4.57, M_{\text{enhanced}} = 5.24, F(1, 77) = 10.94, p < .01)$ . However, this difference was not significant in the direct experience conditions  $(M_{\text{basic}} = 4.67, M_{\text{enhanced}} = 4.59, p > .77)$ .

Moreover, consistent with study 2, there was a significant interaction between mental construal and product type on product evaluations (F(1, 149) = 3.93, p < .05), paralleling the product experience by product type interaction. In the abstract condition, there was a significant difference between the evaluations of the basic and enhanced video players ( $M_{\text{basic}} = 4.32, M_{\text{enhanced}} = 4.97, F(1, 76) = 6.14, p < .05$ ). However, in the concrete condition, the evaluations of the basic and enhanced video players were not significantly different ( $M_{\text{basic}} = 4.89, M_{\text{enhanced}} = 4.86, p > .90$ ). No other effects reached significance (ps > .07).

As predicted by H3, the product experience manipulation shifted product preferences in the abstract condition, but not in the concrete condition. In the abstract

condition, evaluations of the enhanced video player were significantly higher in the indirect experience condition (M = 5.4) relative to the direct experience condition (M = 4.5, F(1, 38) = 6.57, p < .05) and evaluations of the basic video player were similar across the experience conditions (ps > .75). However, when participants engaged in an exercise to induce a concrete mental construal prior to an indirect experience, their evaluations for the basic and enhanced models were similar to those reported by participants engaging in a direct product experience (ps > .18).

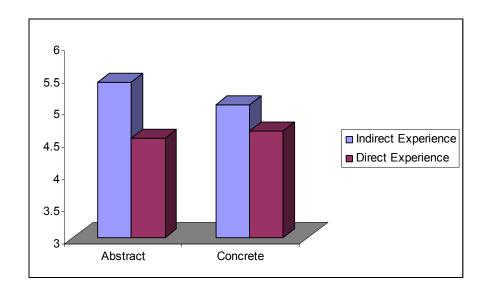
Participants' expected and experienced product satisfaction and purchase intent followed the same pattern of effects. In the abstract condition, satisfaction with the enhanced video player was significantly higher in the indirect experience condition (M = 5.4) than in the direct experience condition (M = 3.8, F(1, 38) = 12.44, p < .01). Similarly, purchase intent for the enhanced video player was significantly higher in the indirect experience condition (M = 4.5) than in the direct experience condition (M = 2.8, F(1, 38) = 14.87, p < .001). However, when participants engaged in a concrete elaboration task prior to an indirect experience, their satisfaction and purchase intent for the basic and enhanced video players did not differ from those reported by participants engaging in a direct product experience (ps > .11).

Comparing the effect (slope) of product experience on participants reactions to the enhanced product across the abstract and concrete conditions reveals that the effect of direct experience on product satisfaction is marginally stronger in the abstract ( $\beta$  = -.49) than in the concrete condition ( $\beta$  = -.26,  $t_{\text{diff}(73)}$  = 1.6, p =.057, one-tailed). Similarly, the effect of direct experience on intentions to purchase the enhanced video player is significantly stronger in the abstract ( $\beta$  = -.53) than in the concrete condition ( $\beta$  = -.15,

 $t_{\text{diff}(73)} = 2.81$ , p < .01, one-tailed). The difference in the effect of direct experience on overall evaluations of the enhanced product across mental construal conditions did not reach statistical significance (p > .15, one-tailed).

Taken together, these results suggest that inducing consumers to think concretely about the product attenuates the effect of direct experience on product preferences. Figure 6 depicts the means for overall evaluations of the enhanced product across conditions.

FIGURE 6 – Change in the Evaluations of the Enhanced Product Across Conditions



## Discussion

Study 3 shows that using a cognitive manipulation to induce a concrete mental construal attenuates differences in consumers' preferences resulting from indirect and direct product experiences. When consumers are induced to think concretely about the product, their evaluations of basic and enhanced product alternatives mirrored those of consumers who were given a product trial experience. Both study 2 and study 3 show that controlling for the amount of information provided by a product experience, changes in

mental construal are sufficient to shift product preferences. Moreover, by crossing the construal manipulation with the product experience manipulation, study 3 demonstrates that additional learning via direct experience with the product does not change product preferences beyond the changes produced by the construal manipulation. Thus, controlling for both the context of evaluation and additional information provided by a direct product experience, our results suggest that the shifts in mental construal caused by a direct product experience are sufficient to produce changes in product preferences.

One limitation of studies 1 and 3 is that they equate a direct product experience with a single product trial. Using an enhanced product multiples times may improve consumers' evaluations because their level of mental construal might change as they gain more direct experience with the product, as proposed by H4. Research on expertise and action identification theory suggests that repeated direct experiences may lead consumers to identify product-related tasks at more abstract levels. Moreover, consumers' preferences may increase over time due to a decrease in the cost of performing productrelated tasks. Specifically, human capital and household product models suggest that changes in consumption behavior may occur with additional usage experience because consumers' cost of engaging in product-related activities (e.g., watching a movie or listening to music) decreases as the consumer becomes more proficient in using the product (Ratchford 2001; Stigler and Becker 1977). Thus, consumers may evaluate a product with more features more favorably after multiple direct experiences because the product becomes easier to use (i.e., usability increases). In study 4, we examine the effect of multiple direct product experiences on consumers' mental construal, product usability, and overall product evaluations.

# **Study 4 – Tracking Mental Construal Across Multiple Product Experiences**

The goal of study 4 is to test whether the effect of direct experience on mental construal and product preferences is moderated by engaging in multiple direct experiences with a product. In study 4, participants used the same product three times and we measured changes in their level of mental construal and product evaluations across trials.

# Participants and Design

Seventy-four undergraduate students (61% females) were randomly assigned to a 3 direct product experience (first use/second use/third use) x 2 product type (basic/enhanced) mixed design. Direct product experience was manipulated within subjects and product type was manipulated between subjects. Participants used the same basic or enhanced model of digital video player employed in studies 1 and 3.

# Procedures

Participants used the same digital video player (either the basic or enhanced model) on three different days over the period of one week. The first usage experience was expected to provide initial exposure to the digital video player and the two additional direct usage experiences were expected to enhance familiarity with the product. Each research session lasted for approximately 30 minutes. The intervals between each session

were equal across participants. The first and second sessions were two days apart and the second and third sessions were five days apart. At each session, participants used the same digital video player to complete a series of four tasks (e.g., selecting a movie from a playlist and watching parts of the movie), but they viewed different video content. To help them complete the tasks, participants were given a product manual describing how to use the player to which they were assigned.

During the first research session, participants rated their expertise with digital video players and then used either the basic or enhanced digital video player. Immediately after using the product, participants answered an open-ended question designed to assess their level of mental construal. Next, they provided ratings of product desirability and feasibility and overall product evaluations. During the second research session, participants used the same digital video player and then answered the mental construal open-ended question. To minimize the possibility of a consistency bias in participants' product evaluations across the three research sessions, we did not collect any other dependent measures in the second research session. In the third research session, participants used the same digital video player for a third time, answered the mental construal open-ended question and provided ratings of product desirability, feasibility and overall product evaluations. Measures of mental construal, expertise, desirability, feasibility and overall product evaluations were the same as those used in the previous studies. Finally, we gathered information on how many tasks were completed and how much time it took to complete them.

Results

The reliability of the multiple item scales ranged from .93 to .96. The effect of expertise on all dependent measures was nonsignificant (ps > .09).

*Mental construal*. Inter-judge reliability for the mental construal question was .88 (Perreault and Leigh 1989). Participants' total number of thoughts in response to the mental construal open-ended question decreased between the first and the two remaining usage experiences (ps > .001). As in study 1, we computed the percentage of why, how and other thoughts for each respondent.

A 3 product experience (first use/second use/third use) x 2 product type (basic/enhanced) repeated measures ANOVA on the arcsine transformation of the proportion of why, how and other thoughts revealed no significant effects of product experience or product type (ps > .13), indicating that counter to our expectations (H4), mental construal did not shift across first, second, and third usage experiences with the product.

If we compare participants' thoughts after an indirect product experience in study 1 with participants thoughts after the third usage experience in study 3, we find that even after three direct usage experiences with the same product, participants tended to have more process-oriented thoughts (53% vs. 21%, z = 7.40, p < .001) and fewer outcomeoriented thoughts (40% vs. 69%, z = 6.94, p < .001) than after they engaged in an indirect experiences with the same product. Thus, direct experience appears to generate a more concrete mental construal than indirect experience, and this difference is not eliminated by multiple product experiences.

Product perceptions. A 2 product experience (first use/third use) x 2 product type (basic/enhanced) repeated measures ANOVA on perceptions of product desirability revealed a main effect of product type ( $M_{basic} = 3.60$ ,  $M_{enhanced} = 4.27$ , F(1, 72) = 7.30, p < .01) such that the enhanced product was perceived to be more desirable than the basic product. No other effects were significant (ps > .15).

A 2 product experience x 2 product type repeated measures ANOVA on perceptions of feasibility revealed a main effect of product type ( $M_{basic} = 5.84$ ,  $M_{enhanced} = 5.35$ , F(1,72) = 4.19, p < .05), indicating that the basic product was perceived to be easier to use than the enhanced product. Notably, the effect of product experience was also significant ( $M_{first \, use} = 5.47$ ,  $M_{third \, use} = 5.75$ , F(1,72) = 9.59, p < .01), indicating that multiple experiences with the same product improved perceptions of ease of use, as predicted by human capital models. No other effects were significant (p > .82). Participants' perceptions were consistent with statistics on their actual product usage. The number of product tasks participants completed successfully significantly increased with product experience ( $M_{first \, use} = 1.47$ ,  $M_{third \, use} = 3.75$ , F(1,70) = 192.86, p < .001), while the time taken to complete them significantly decreased ( $M_{first \, use} = 6.9$  minutes,  $M_{third \, use} = 3.70$  minutes, F(1,70) = 65.49, p < .001)

Overall product evaluations. A 2 product experience x 2 product type repeated measures ANOVA on overall product evaluations showed a significant interaction between product experience and product type (F(1, 72) = 5.37, p < .05). No other effects

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<sup>&</sup>lt;sup>14</sup> The effects of product type (enhanced vs. basic) on the number of tasks completed and amount of time required to complete them were nonsignificant (p's >.56).

were significant (ps > .10). This interaction indicates that while product evaluations for the basic video player did not differ between the first and third usage experiences (p > .50), evaluations of the enhanced video player significantly decreased over the three usage experiences ( $M_{first \, use} = 4.78$ ,  $M_{third \, use} = 4.34$ , F(1, 34) = 4.92, p < .05). This finding is especially interesting because human capital models suggest that consumers' capacity to enjoy a target activity increases as they become more proficient in these activities (Ratchford 2001). Our results indicate that multiple direct experiences with the enhanced product do not increase preferences for the enhanced product, despite the fact that it was perceived to be significantly easier to use after the third usage experience than after the first usage experience.

### Discussion

Study 4 shows that although products are perceived to be easier to use after multiple direct usage experiences, the sensory contact involved in a direct product experience continues to make process-related thoughts more salient than outcome-related thoughts. After tracking consumers' levels of mental construal over three direct experiences with the same product, we do not find evidence that mental construal becomes more abstract after multiple product experiences. Moreover, we found significant differences in consumers' reactions to basic and enhanced products: while consumers remained satisfied with basic products (fewer features) after three usage experiences, consumers actually became less satisfied with enhanced products (more features) over time.

Thus, the significant changes in mental construal produced by a direct product

experience relative to an indirect product experience do not seem to be limited to the first usage experience. Early experiences with a product have been shown to be important in determining whether consumers continue to use products (Mick and Fournier 1998). Our findings suggest that even if a consumer uses a newly purchased product three times over the course of a week, the consumer will continue to value usability (feasibility) more than she did before using the product, and to value the capabilities of the product (desirability) less than she did before using the product. To the extent that unsatisfying early usage experiences cause consumers to experience anxiety and stress or even to discontinue using new products (Mick and Fournier 1998), this gap in mental construal and product preferences between choosing (indirect experiences) and using products (direct experiences) is worthy of attention.

### **General Discussion**

The four studies in essay 2 demonstrate the links between direct and indirect product experiences, mental construal and product preferences. Study 1 shows that indirect product experiences, such as reading a product description, and direct product experiences, such as using a product to perform a task, cause consumers to adopt different levels of mental construal. Indirect product experiences trigger more abstract mental construals, increasing the salience of desirability considerations, while direct product experiences induce more concrete mental construals, enhancing the salience of feasibility considerations. Studies 1 and 3 demonstrate that this shift in mental construal is sufficient to influence product preferences: after a direct product experience,

consumers evaluated enhanced products with a higher number of features less favorably than they did after an indirect product experience. Study 2 ruled out alternative explanations such as the context of evaluation and the amount of information conveyed by a direct or indirect product experience. Moreover, study 3 showed that inducing a concrete mental construal prior to a product experience attenuated the difference in consumers' preferences between direct and indirect product experiences. Thus, differences in mental construal induced by engaging in a direct relative to an indirect product experience appear to be sufficient to generate significant shifts in product preferences.

Theoretically, these studies add to construal level theory by showing that experiential contact with a product can shift consumers' level of mental construal.

Analogous to the effect of temporal distance, we show that experiential contact with a target object of evaluation seems to elicit a more concrete mental construal, while integrating stimulus information that is not immediately available to the senses seems to elicit a more abstract mental construal. Thus, like temporal, spatial, and social distance, experiential contact seems to be another means for manipulating the psychological distance between individuals and target objects or events.

Demonstrating the effect of product experience on mental construal also expands our understanding of the difference between direct and indirect product experiences. In past research, this difference has been explained primarily in terms of the information provided by direct and indirect product experiences (e.g., Smith and Swinyard 1982, 1983). Controlling for the availability of information about the product, our studies show that the shift in mental construal produced by engaging in a direct product experience

relative to an indirect product experience is sufficient to produce a change in product preferences. This means that simply providing more information about products before purchase is unlikely to resolve potential discrepancies in preferences before and after purchase. Instead, resolving these discrepancies may require increasing experiential contact with products prior to purchase or inducing consumers to think more concretely about the product during the decision-making process.

### Future Research

There are several avenues for future research based on our findings. First, in our studies, direct product experience was operationalized by asking participants to engage in a product trial. In future research, it would be interesting to test how varying the degree of experiential contact with a product affects mental construal. For example, providing consumers with a product demonstration or simulating a direct experience using virtual prototypes may approximate the effects of direct experience on mental construal, but it is likely that less interactive contact would produce smaller shifts in construal.

Second, it would be interesting to examine what consumers learn from their product experiences. Our participants evaluated a target product immediately after being exposed to either an indirect or direct product experience. However, temporal construal theory suggests that the greater the delay between experience and evaluation, the greater the psychological distance between the consumer and the product. Thus, measures of remembered product utility after a time delay may reflect desirability considerations more than measures of product utility taken immediately after using the product. To the extent that a consumer's mental construal becomes more abstract when they think about

past experiences, a time delay may moderate our findings.

Third, our participants were assigned to use or evaluate either the basic or enhanced models of a product, but real consumers usually choose whether to purchase a more basic or a more enhanced model. If consumers accommodate to their chosen alternatives over time (Hoch 2002), they might be motivated to fulfill their optimistic expectations for the products they choose, decreasing the gap between expected and experienced utilities. Leveraging earlier research on regret and cognitive dissonance, it would be interesting to examine the extent to which feasibility and desirability considerations affect consumers' post-purchase satisfaction with products.

Fourth, future research should further examine the effects of inducing a concrete mental construal on consumers' decision making processes. Studies 2 and 3 demonstrated that inducing more process-oriented thinking (a concrete mental construal) prior to an indirect product experience resulted in preferences that were more consistent with preferences following a direct product experience. Consistent with these results, recent work by Zhao, Hoeffler and Zauberman (2005) suggests that engaging in process simulation (focusing on the step-by-step process of achieving a goal) for distant future events leads to more preference consistency over time than engaging in outcome simulation (focusing on the desirability of goal attainment). One caveat is that our study 2 participants who engaged in more process-oriented thinking reported lower confidence in and higher perceived difficulty with their decision making. Thus, process-oriented mental simulation may be a double-edged sword: it may help consumers choose products that are more satisfying during use, but simultaneously decrease satisfaction with the choice process. Understanding the reasons for increased choice difficulty under concrete versus

abstract construal manipulations is an interesting avenue for future research.

Finally, previous research on the consistency between attitudes and behavior (e.g., Regan and Fazio 1977; Smith and Swinyard 1983) shows that individuals who form their attitudes on the basis of direct experience with the attitude object indicate greater attitude-behavior consistency than individuals whose attitudes were formed based on indirect experience. In light of our findings, an important question that arises is whether manipulations of construal can improve the predictive power of attitudinal measures. Specifically, it would be interesting to examine whether inducing concrete thinking about the attitude object increases the degree to which consumers act consistently with their attitudes.

# *Implications*

Do consumers predict that their preferences after direct and indirect product experiences will differ, and adjust their choices accordingly? Copious empirical evidence suggests that consumers are unlikely to be successful in predicting how their preferences will change based on direct experience. First, there is evidence that consumers may not be aware of how even commonly experienced states such as hunger influence their choices. For example, in a study by Read and van Leeuwen (1998), participants' level of hunger was manipulated and participants were asked to choose snacks for the future. Although participants certainly understood that their current level of hunger would change, their hunger significantly influenced their choices of snacks. Second, correct prediction requires that consumers have correct beliefs about how a direct experience with a product will alter their preferences, and it is not clear that consumers correctly

anticipate how sequences of experiences will affect their evaluations. For example,

Novemsky and Ratner (2003) showed that although consumers expected to enjoy

pleasurable experiences more after less pleasurable experiences, they did not experience
hedonic contrast effects to the degree they expected.

If consumers do not predict that their preferences after indirect and direct experiences will differ, and they base their purchase decisions on indirect product experiences, consumer satisfaction may suffer. Our results show that shifts in mental construal resulting from enhanced experience contact during product use can bias quality perceptions and lead to negative disconfirmation of consumers' expectations.

Given that consumers are unlikely to compensate for the effects of direct experience when making purchase decisions based on indirect experiences, how can marketers intervene? Our findings show that firms can increase the consistency between consumers' preferences before use and after use and minimize the feature fatigue effect by encouraging consumers to think concretely about the product before use. To induce a more concrete mental construal, firms can increase the experience contact with products in the pre-purchase process by providing opportunities for product testing. For example, corporate initiatives at Maytag and REI make it possible for consumers to test products before they buy (Daily 2005). Product trials can increase consumers' preferences by decreasing the perceived uncertainty relative to product performance (Rust et al. 1999) and by triggering the same cognitive mindset that consumers tend to adopt during product use.

Alternatively, if increasing experiential contact is not feasible, advertising and online shopping environments might be used to encourage consumers to mentally

simulate a usage experience and think concretely about the specific actions required during use (Schlosser 2003). Leveraging other manipulations that have been demonstrated to shift mental construal also might increase the consistency between prepurchase and post-purchase preferences. For example, envisioning a product usage experience in the near future (e.g., tomorrow) rather than in the distant future (e.g., one year from now) can lead to more concrete mental representations of the product (Trope and Liberman 1998; Ziamou and Veryzer 2005). Ironically, by inducing consumers to adopt a short-term instead of a long-term focus, firms may help consumers choose products that maximize their satisfaction after use.

Chapter 3: Essay 3 – The Influence of Information Processing Mode on Consumers' Responses to Comparative Advertising<sup>15</sup>

## **Summary**

We demonstrate that matching ad format to a consumer's mode of information processing enhances advertising effectiveness. Relative to noncomparative ads, comparative ads are more effective when consumers use analytical processing.

Conversely, noncomparative ads are more effective than comparative ads when consumers use imagery processing. When ad format is compatible with processing mode, information processability is enhanced, making the message more persuasive and ad evaluations, product evaluations, and purchase intentions more favorable than when ad format and processing mode are incompatible.

### Introduction

Comparative appeals are used frequently in a variety of industries, such as in the automotive trade (e.g. Ford Taurus versus Honda Accord), information technology (e.g., Oracle versus IBM), and consumer-packaged goods (e.g., Progresso versus Campbell soup, Miller Light versus Budweiser Light). In contrast to noncomparative ads, which present information about a single brand, comparative ads present explicit comparisons between two or more brands. Academic research comparing the effectiveness of these

 $<sup>^{15}</sup>$  An article based on this research and co-authored with Rebecca W. Hamilton will appear in the Journal of Consumer Research (March 2006).

two formats has been inconclusive. While several studies have shown that comparative ads can enhance the positioning of an advertised brand (e.g., Gotlieb and Sarel 1991, Pechmann and Stewart 1991), other studies have shown that comparative ads do not result in more positive evaluations of the brand (e.g., Gorn and Weinberg 1984), and can lead to more negative evaluations of the ad (e.g., Goodwin and Etgar 1980).

In this essay, we examine consumers' readiness to process information in either a comparative or noncomparative format. If a consumer is using an imagery processing mode, thinking about herself using the advertised product, will a comparative or a noncomparative format be more effective? What if she is using an analytical processing mode, carefully weighing the positive and negative attributes of the product? Based on research on the processability of information (Payne, Bettman, and Johnson 1992), we propose that matching ad format to consumers' mode of information processing should enhance advertising effectiveness. Specifically, presenting explicit brand comparisons should enhance ad effectiveness when consumers use analytical processing because this format matches the attribute-based evaluation strategy used by the consumer. In contrast, focusing on a single brand should enhance ad effectiveness when consumers use imagery processing because this format matches the within-brand evaluation strategy used by the consumer.

In the next section, we briefly review previous research on comparative advertising, information processing modes and information processability. Then we present three studies that test whether the consistency between ad format and consumers' predominant mode of information processing enhances information processability and ad effectiveness. We conclude with a discussion of our results, their implications, and

suggestions for future research.

### **Comparative Advertising**

A substantial body of research has focused on the relative effectiveness of comparative and noncomparative advertising (Grewal et al. 1997). Much of this research has focused on differences in consumers' information processing in response to ad format. For example, presenting comparative information may encourage consumers to ascribe attributes from a product category to the advertised brand (Snyder 1992; Sujan and Dekleva 1987). Research also suggests that comparative ads induce a relative encoding frame, generating mental impressions of the advertised brand relative to the compared brand (Miniard et al. 1993). Finally, studies have compared the type of elaboration generated by comparative and noncomparative ads. Relative to noncomparative ads, comparative ads may generate more counterarguing, which can increase consumers' tendency to discount ad information (Belch 1981, Swinyard 1981).

While previous work has focused on the effects of ad format on information processing, we focus instead on the consumer's readiness to process information in either a noncomparative or comparative format. We propose that consistency between the ad format and consumer's processing mode enhances the processability of ad information, increasing ad effectiveness.

### **Imagery and Analytical Information Processing**

Processing mode describes the manner in which information is represented in working memory (MacInnis and Price 1987). Imagery and analytical processing are qualitatively different modes of elaboration (Oliver, Robertson, and Mitchell 1993) that can occur in a continuum from low to high amounts of elaboration (MacInnis and Price 1987). Although imagery and analytical processing are not mutually exclusive, one mode of information processing tends to predominate (MacInnis and Price 1987). Imagery is based on a nonverbal, sensory representation of perceptual information in memory, as opposed to more semantic, reasoned processing (Childers, Houston, and Heckler 1985). The overall quality of the imagined experience is used to assess the desirability of an alternative (Keller and McGill 1994; McGill and Anand 1989). For example, a consumer may evaluate an apartment by "envisioning romantic evenings by the fireplace" and assessing how good the fantasy feels (Keller and McGill 1994, 31). Because imagery is a holistic process, based on the construction of a detailed product-usage scenario for one alternative, resources for processing information about other brands are reduced (MacInnis and Price 1987).

In contrast, the analytical mode of information processing is data-driven, more detached from internal sensory experiences, and focused on verbal retrieval and encoding (MacInnis and Price 1987). Products are evaluated on an attribute-by-attribute basis, and the decision-maker combines the attribute values to assess the overall value of the target product (Sujan 1985). Thus, analytical processing encourages consumers to summarize features across brands rather than focus on a single brand (MacInnis and Price 1987). As

a result, we propose that analytical processing is more compatible with a comparative ad format than imagery processing.

## **Information Processability**

To influence behavior, information must not only be available to consumers, but also processable (Bettman and Kakkar 1977). Processability refers to the ease with which consumers can interpret information. Previous studies show that information processability depends on the congruence between the type of processing being done and the organization of information (Payne et al. 1992). For instance, congruence between the choice task (e.g., lexicographic or conjunctive) and information format (matrix, list by brand, or list by attribute) can decrease the time required to make a choice and the perceived task difficulty (Bettman and Zins 1979). Greater information processability can produce a positive affective response that is transferred to the product being evaluated (Higgins 1998, Winkielman et al. 2003).

When information is presented in an incompatible format, it may interfere with consumers' ability to carry out imagery and analytical information processing. For example, being asked to imagine a product can decrease product evaluations when a product is depicted using factual information because the factual information decreases the fluency of consumption imagery (Petrova and Cialdini 2005). Similarly, consumers instructed to browse a website and enjoy looking at whatever they considered interesting were more persuaded by an experiential, imagery-evoking website than by a text-based website, while consumers instructed to search for something specific were more

persuaded by the text-based website (Schlosser 2003). These findings suggest that consistency between the type of information provided and the mode of information processing used by the consumer is an important predictor of persuasion.

We extend this stream of research by proposing that consistency between ad format and the consumer's processing mode enhances the processability of ad information and improves ad effectiveness. Specifically, because attribute-by-attribute comparisons facilitate the assessment of the product's benefits relative to competitors and encourage consumers to evaluate brands relative to one another (Miniard et al. 1993, Rose et al. 1993), we predict that comparative ads will be more effective than noncomparative ads when consumers use analytical processing. Conversely, when consumers use imagery processing, we predict that noncomparative ads will be more effective than comparative ads, because attribute-by-attribute comparisons make it more difficult to imagine the advertised product.

We present three studies that examine the effects of consistency between ad format and the consumer's mode of information processing on information processability and ad effectiveness. We manipulate information processing mode using both processing instructions external to the advertisement (studies 1a and 1b) and ad executional cues (study 2), and we measure information processability and ad effectiveness. Our measures of ad effectiveness include cognitive (message persuasiveness), affective (ad evaluations and brand evaluations) and conative (purchase intentions) variables (Grewal et al. 1997). In all studies, participants were explicitly asked to look at the ads, and the ads were not embedded within other material.

# Study 1A

Study 1a examines whether consistency between the consumer's information processing mode and ad format enhances information processability and message persuasiveness.

## Participants and Design

Eighty-nine undergraduate students (52.8% females,  $M_{\rm age} = 21.02$ ) participated in the study in exchange for extra credit in a marketing class. Participants were randomly assigned to conditions in a 2 processing instructions (analytical or imagery processing) x 2 ad format (noncomparative or comparative ad) between subjects experimental design.

Stimuli. A pretest was conducted to identify an appropriate product and attributes to be used for the stimuli. Thirty-three participants rated their familiarity with six product categories and related attributes. We selected cars based on high familiarity with this product category.

We prepared a comparative and a noncomparative ad for a car, varying only the text of the ad across conditions (see Appendix 6). The advertised brand had superior levels of four attributes (sunroof, sound system, warranty, security system) relative to the compared brands. Fictitious brand names (Allegre, Legatto, Specter) were counterbalanced between the advertised and compared brands across conditions. All graphic elements, including the size of the picture, were identical across the ads. The common picture across the ads was of an Australian car not sold in the American market.

A second pretest (N = 30) verified that the subject population did not recognize the model or brand of the car.

*Information processing instructions.* The processing manipulation varied the instructions given to participants about how they should process the ad information (Keller and McGill 1994). In the analytical condition, participants were asked to focus on the attributes and benefits of the advertised car and think about how the attributes of the car would meet their needs. In the imagery condition, participants were asked to try to picture the advertised car in their mind and to imagine as vividly as possible their experience with the car. To ensure that our manipulation affected processing, we ran a third pretest (N = 62). Analytical processing was measured using four items (e.g., "I evaluated the car feature by feature rather than evaluating the car as a whole"), and imagery processing was measured using three items (e.g., "I imagined myself driving the car in the ad," Keller and McGill 1994) on seven-point Likert scales. ANOVAs on these measures indicated that both the analytical and imagery instructions were successful. The analytical instructions generated significantly more analytical processing (M = 4.9) than the imagery instructions (M = 4.3, F(1, 58) = 4.18, p < .05) and the imagery instructions generated significantly more imagery processing (M = 4.3) than the analytical instructions (M = 3.5, F(1, 58) = 5.54, p < .05). No other effects were significant (all ps > .095).

## **Procedures and Measures**

Each participant was given a folder containing the information processing

instructions, a print ad for the car, and a question booklet. First, we measured information processability by asking participants to rate the ease of evaluating the advertised brand and the fluency of either analytical or imagery processing. In the imagery conditions, participants rated how easy it was to create a mental image, how long it took to imagine the advertised brand, and how clear their mental images were (Petrova and Cialdini 2005). In the analytical conditions, participants rated how easy it was to consider the brand feature-by-feature, how well they understood the brand's features, and how clear the brand's advantages were. After completing the fluency measures, participants answered some filler questions. Next, participants reported the extent to which they engaged in imagery and analytical information processing using the measures from our pretest. Finally, we measured message persuasiveness by asking participants to rate the message as being not persuasive/persuasive, providing weak/strong arguments, and containing unimportant/important information. All dependent measures used nine-point scales.

### Results

Scale reliability ranged from .71 to .89. The name of the advertised brand did not affect any of the measures (all ps > .33), so analyses were performed on data aggregated across brand names. Indicating that our processing instructions were effective, participants engaged in more analytical processing in the analytical (M=4.9) than in the imagery condition (M=4.3; F(1, 85) = 4.98, p < .05), and more imagery processing in the imagery (M=3.8) than in the analytical condition (M=2.9; F(1, 84) = 8.52, p < .01). No other effects were significant (ps > .11).

Information processability. A 2 x 2 ANOVA on perceived ease of evaluation showed a main effect of processing instructions (F(1, 85) = 3.97, p < .05) that was qualified by the predicted interaction between processing instructions and ad format (F(1, 85) = 16.7, p < .001). In the analytical conditions, participants exposed to the comparative ad believed it was easier to evaluate the brand (M = 6.5), relative to participants exposed to the noncomparative ad (M = 5.2, F(1, 43) = 6.38, p < .05) but the reverse was true in the imagery conditions ( $M_c = 5.8$ ,  $M_{nc} = 7.1$ , F(1, 42) = 11.82, p < .001). No other effects were significant (all ps > .90).

Our imagery and analytical fluency measures also showed a positive effect of matching ad format and processing mode. In the analytical conditions, analytical fluency was higher for the comparative ad (M = 6.5) relative to the noncomparative ad (M = 4.7, F(1, 41) = 15.7, p < .001). Conversely, in the imagery conditions, imagery fluency was higher for the noncomparative (M = 6.9) than for the comparative ad (M = 5.7, F(1, 42) = 7.1, p < .05).

Message persuasiveness. A 2 x 2 ANOVA on message persuasiveness revealed a significant interaction between processing instructions and ad format (F(1, 85) = 21.4, p < .001). As predicted, in the analytical conditions, the message in the comparative ad was more persuasive (M = 6.1) than the message in the noncomparative ad (M = 4.3, F(1, 43) = 18.54, p < .001), but the reverse was true in the imagery conditions  $(M_c = 4.7, M_{nc} = 5.7, F(1, 42) = 5.37, p$  < .05). No other effects were significant (all ps > .53).

*Mediation analysis*. A mediation analysis revealed that the interactive effect of processing instructions and ad format on message persuasiveness was partially mediated by ease of evaluation (Sobel z = -2.17, p < .05; Baron and Kenny 1986). When message persuasiveness was regressed on the between-subjects factors, the interaction between processing instructions and ad format was significant ( $\beta = -.44$ , t(85) = -4.62, p < .001). The same interaction was significant when ease of evaluation was regressed on the between subjects-factors ( $\beta = -.39$ , t(85) = -4.09, p < .001). Finally, when ease of evaluation was entered as a predictor in the first regression equation, the significance of the interaction effect was reduced ( $\beta = -.33$ , t(84) = -3.32, p < .01) and ease of evaluation was significant ( $\beta = .26$ , t(84) = 2.57, p < .05).

A second mediation analysis using our analytical and imagery fluency measures indicated that processing fluency mediated the effect of matching information processing and ad format on message persuasiveness. As depicted in Table 3, in the analytical condition, comparative ads increased analytical fluency, which in turn, increased message persuasiveness (Sobel z = 3.32, p < .001). Similarly, in the imagery condition, noncomparative ads increased imagery fluency, which in turn improved message persuasiveness (Sobel z = -2.11, p < .05). Thus, matching ad format with processing instructions appears to increase message persuasiveness by improving the processability of information.

TABLE 3 – Mediation Analysis for Analytical and Imagery Fluency

Condition	Equation number	Dependent variable	Independent variable(s)	Standardized regression coefficient	t-value
Analytical	(1)	Message persuasiveness	Ad format	.54	4.30***
	(2)	Analytical fluency	Ad format	.52	3.99***
	(3)	Message persuasiveness	Ad format	.16	1.66
			Analytical fluency	.73	7.34***
Imagery	(1)	Message persuasiveness	Ad format	33	-2.31*
	(2)	Imagery fluency	Ad format	38	-2.65*
	(3)	Message persuasiveness	Ad format	15	-1.08
			Imagery fluency	.48	3.48**

NOTE: \* p < .05, \*\* p < .01, \*\*\* p < .001

# Study 1B

In study 1b, we use the same stimuli and procedures to examine whether the positive effect of matching information processing mode and ad format transfers to ad effectiveness measures such as ad evaluations, brand evaluations, and purchase intentions.

# Participants and Design

Eighty-three undergraduate students (55% females,  $M_{\rm age} = 21.16$ ) participated in the study for extra credit. Participants were randomly assigned to conditions in a 2 processing instructions (analytical or imagery) x 2 ad format (noncomparative or comparative) between subjects design. Stimuli, procedures and manipulation checks were identical to those in study 1a.

## Procedures and Measures

Each participant was given a folder containing the information processing

instructions, a print ad for the car, and a question booklet. First, we measured ad and brand evaluations by asking participants to rate the ad and the brand as bad/good, pleasant/unpleasant, favorable/ unfavorable, worthless/valuable and not interesting/interesting (MacKenzie and Lutz 1989; Mick 1992). Next, we measured purchase intentions by asking participants how likely they were to choose the advertised brand (definitely would not/certainly would choose). Finally, participants rated the importance of each listed product attribute, their involvement and familiarity with the product category and the informativeness of the ad. All items used nine-point scales.

#### Results

Reliability for scales with multiple items ranged from .88 to .94. The name of the advertised brand did not affect any of the measures (all ps > .29), so analyses were performed on aggregated data. Familiarity and involvement with the category and the perceived importance of product attributes did not differ across conditions (all ps > .10).

To investigate the predicted interaction between processing instructions and ad format, we ran a 2 processing instructions x 2 ad format MANOVA on ad evaluations, brand evaluations and purchase intentions. <sup>16</sup> There were no main effects of processing instructions (p > .57) or ad format (p > .42). However, as expected, there was a significant interaction between processing instructions and ad format (Wilk's lambda = .81, F(3, 77) = 5.91, p < .01). This interaction was significant for each of the dependent measures (all ps < .01). <sup>17</sup> Table 4 presents the cell means.

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 $<sup>^{16}</sup>$  All correlations among these dependent variables were significant (ps < .001) and ranged from .49 to .64.  $^{17}$  A 2 x 2 ANOVA on perceived ad informativeness revealed a marginally significant effect of ad format (p < .06) and a marginally significant interaction of ad format and processing instructions (p < .06). Informativeness was higher for comparative (M = 6.6) relative to noncomparative ads (M = 5.0, p < .05) in

TABLE 4 – Ad Effectiveness as a Function of Processing Instructions and Ad Format

Processing instructions	Ad format	Ad evaluations	Brand evaluations	Purchase intentions
Analytical	Noncomparative	5.11 <sup>a</sup>	4.70 <sup>b</sup>	$3.30^{a}$
	$(n = 20)^{-1}$	(1.43)	(1.82)	(2.17)
	Comparative	5.93 <sup>ac</sup>	6.41°	5.09 <sup>b</sup>
	(n = 21)	(1.24)	(1.28)	(1.86)
Imagery	Noncomparative	6.03°	$6.29^{ac}$	5.15 <sup>b</sup>
	$(n = 20)^{-1}$	(1.24)	(1.50)	(1.63)
	Comparative	5.03 <sup>a</sup>	5.31 <sup>b</sup>	4.27 <sup>ab</sup>
	(n = 22)	(1.74)	(1.64)	(1.60)

NOTE. N = 83 participants. Standard deviations are in parentheses. Different subscripts in the same column indicate difference between means is significant (p < .05).

We compared the cell means by running a series of planned contrasts. In the imagery processing conditions, we predicted that the noncomparative ad would elicit more positive responses than the comparative ad. Supporting our prediction, in the imagery conditions, the noncomparative ad generated more positive ad evaluations ( $M_{nc} = 6.03$ ,  $M_c = 5.03$ , F(1, 40) = 4.42, p < .05), more positive brand evaluations ( $M_{nc} = 6.29$ ,  $M_c = 5.31$ , F(1, 40) = 4.0, p = .05), and marginally greater purchase intentions ( $M_{nc} = 5.15$ ,  $M_c = 4.27$ , F(1, 40) = 3.1, p < .09) than the comparative ad. In contrast, in the analytical processing conditions, the comparative ad led to marginally more positive ad evaluations ( $M_{nc} = 5.11$ ,  $M_c = 5.93$ , F(1, 39) = 3.85, p < .06), more positive brand evaluations ( $M_{nc} = 4.70$ ,  $M_c = 6.41$ , F(1, 39) = 12.3, p < .01), and greater purchase intentions ( $M_{nc} = 3.30$ ,  $M_c = 5.09$ , F(1, 39) = 8.0, p < .01) than the noncomparative ad. These results show that the way consumers process ad information systematically affects their reactions to comparative and noncomparative ads.

One limitation of studies 1a and 1b is that we used processing instructions to

the analytical condition, but there was no difference across ad formats in the imagery condition (p > .90). When ad informativeness was included as a covariate in our MANOVA, the effect of matching information processing mode and ad format remained significant for each of the dependent measures (ps < .05).

manipulate consumers' mode of information processing. While this served our theoretical goal, consumers are usually free to process advertising information as they prefer, making instructions on how to process ad information unrealistic. A second limitation is that our processing manipulation was one-dimensional, and does not allow us to examine the independent effects of imagery and analytical manipulations or their combined effects. In study 2, we address these limitations.

# Study 2

In study 2, we use ad executional cues to manipulate analytical and imagery processing, and we manipulate each mode of processing independently. In addition, to enhance the external validity of our findings, the comparative ad conditions in study 2 compare the new focal brand with an established brand. Because research has shown that comparative ads are more effective than noncomparative ads when the advertised brand is a new brand being compared with an established brand (Grewal et al. 1997), this will allow us to test our predictions about the compatibility of imagery processing and ad format under conservative conditions.

## Participants and Design

Two hundred and fifty-three undergraduate marketing students (46.5% females,  $M_{age} = 20.59$ ) participated in the study for course credit. They were randomly assigned to one of eight conditions of a 2 analytical cue (present/absent) x 2 imagery cue (present/absent) x 2 ad format (noncomparative/comparative) between subjects design.

Stimuli. To identify an appropriate comparative brand, we conducted a pretest (N = 52) in which participants listed all the cars marketed in the United States that came to their minds after reading our noncomparative ad from study 1. Acura was the most cited brand, and the Acura RSX model was selected as the comparison brand for the comparative ads in study 2.

We used our ads from studies 1a and 1b in the no cue conditions. To manipulate information processing mode, we added imagery and analytical cues (see Appendix 7). We manipulated imagery processing (imagery cue) by inserting short descriptive statements before each product attribute (e.g., "You enter the curve, feel the grip of the seat and enjoy morning sunrays;" Unnava and Burnkrant 1991). Analytical processing was manipulated by adding a matrix displaying attribute information (analytical cue). Previous research suggests that such a matrix decreases the effort required to process information by attribute (Schkade and Kleinmuntz 1994). The text in the matrix-based ads was the same as the text in the noncomparative ad.

### **Procedures**

Each participant was given a folder containing a print ad for a car and a booklet with questions. Measures for imagery and analytical information processing, ad and brand evaluations, and purchase intentions were the same as those used in studies 1a and 1b.

### Results

Scale reliabilities ranged from .76 to .92. Participants' familiarity and involvement with the product category did not differ across conditions (all ps > .10). To check the effects of our manipulations, we ran a 2 (analytical cue) x 2 (imagery cue) x 2 (ad format) ANOVA on the imagery processing measure. As expected, ads with the imagery cue induced more imagery processing (M=3.90) than ads without this cue (M=3.35, F(1, 245) = 9.7, p < .01). No other effects were significant (ps > .065). A 2 x 2 x 2 ANOVA on the analytical processing measure showed that ads with the analytical cue induced more analytical processing (M=4.56) than ads without this cue (M=4.04, F(1, 245) = 11.7, p < .01). The main effect of the imagery cue on analytical processing was also significant (F(1, 245) = 5.96, p < .05), indicating that the imagery cue had a negative effect on analytical processing. No other effects were significant (ps > .17).

Ad effectiveness. A 2 x 2 x 2 MANOVA showed the predicted interaction between analytical cue and ad format on ad effectiveness (Wilk's Lambda = .96, F(3, 242) = 3.82, p < .05), and no other effects were significant (ps > .17). At the univariate level, this interaction was significant for all three dependent variables (ps < .01). Table 5 displays the cell means.

The interaction between imagery cue and ad format was marginally significant (Wilk's Lambda = .97, F(3, 242) = 2.53, p < .06). At the univariate level, this interaction was significant for brand evaluations and purchase intentions (ps < .05), but not for ad

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<sup>&</sup>lt;sup>18</sup> As in study 1b, a 2 x 2 x 2 ANOVA on ad informativeness revealed a main effect of ad format (p < .01). Including informativeness as a covariate in our model produced results similar to the MANOVA. The interaction of analytical cue and ad format was significant for all three variables (ps < .02). The interaction of imagery cue and ad format was significant for brand evaluations and purchase intentions (ps < .05), but not ad evaluations (p > .43).

evaluations (p = .40). Interestingly, the nonsignificant result for ad evaluations appears to be driven by the lack of difference in ad evaluations in the mixed cue condition. To further examine this effect, we compared the dependent variables across single cue, no cue, and mixed cue conditions.

TABLE 5 – Ad Effectiveness as a Function of Processing Cues and Ad Format

Analytical	Imagery	Ad	Analytical	Imagery	Ad	Brand	Purchase
cue	cue	format	processing	processing	evaluation	evaluation	intentions
Matrix	Neutral	NC	4.01 <sup>ad</sup>	2.95 <sup>a</sup>	5.23 <sup>ab</sup>	5.65 <sup>ac</sup>	3.78 <sup>ac</sup>
absent	text	(n = 32)	(1.17)	(1.34)	(1.28)	(1.32)	(1.64)
		COMP	4.28 <sup>ab</sup>	$3.65^{b}$	$4.70^{a}$	$\hat{5}.90^{ab}$	$4.00^{ab}$
		(n = 33)	(1.12)	(1.48)	(1.61)	(1.65)	(1.95)
	Imagery	NC	4.11 <sup>ab</sup>	$4.15^{b}$	5.72 <sup>b</sup>	6.45 <sup>b</sup>	4.65 <sup>b</sup>
	text	(n = 31)	(1.32)	(1.28)	(1.52)	(1.04)	(1.47)
		COMP	3.74 <sup>ad</sup>	$3.72^{b}$	5.01 <sup>a</sup>	5.56 <sup>ac</sup>	3.52 <sup>a</sup>
		(n = 31)	(1.07)	(1.47)	(1.36)	(1.36)	(1.67)
Matrix	Neutral	NC	4.67 <sup>bc</sup>	3.29 <sup>a</sup>	$4.92^{a}$	$5.38^{a}$	$3.38^{a}$
present	text	(n = 32)	(1.16)	(1.22)	(1.51)	(1.49)	(1.66)
		COMP	4.95°	3.51 <sup>ab</sup>	$5.70^{b}$	6.25 <sup>b</sup>	4.41 <sup>bc</sup>
		(n = 32)	(.93)	(1.49)	(1.43)	(1.15)	(1.96)
	Imagery	NC	$4.25^{bd}$	$3.66^{b}$	5.46 <sup>ab</sup>	$5.80^{ab}$	$4.03^{ab}$
	text	(n = 30)	(1.28)	(1.31)	(1.56)	(1.42)	(1.99)
		COMP	4.34 <sup>bd</sup>	4.06 <sup>b</sup>	5.79 <sup>b</sup>	6.15 <sup>bc</sup>	4.44 <sup>bc</sup>
		(n = 32)	(1.47)	(1.52)	(1.47)	(1.47)	(1.93)

NOTE. N = 253 participants. Standard deviations are in parentheses. Different subscripts in the same column indicate difference between means is significant (p < .05).

As expected, the single cue conditions replicated our earlier findings. Consistent with our matching hypothesis, when the ad presented only an imagery cue, the noncomparative format was marginally more effective than the comparative format for ad evaluations ( $M_{\rm nc} = 5.72$ ,  $M_{\rm c} = 5.01$ , F(1, 60) = 3.75, p < .06) and significantly more effective for brand evaluations ( $M_{\rm nc} = 6.45$ ,  $M_{\rm c} = 5.56$ , F(1, 60) = 8.32, p < .01) and purchase intentions ( $M_{\rm nc} = 4.65$ ,  $M_{\rm c} = 3.52$ , F(1, 60) = 7.96, p < .01). Conversely, when the ad presented only an analytical cue, comparative ads were more effective than noncomparative ads for ad evaluations ( $M_{\rm nc} = 4.92$ ,  $M_{\rm c} = 5.70$ , F(1, 62) = 6.87, p < .05), brand evaluations ( $M_{\rm nc} = 5.38$ ,  $M_{\rm c} = 6.25$ , F(1, 62) = 4.46, p < .05), and purchase

intentions ( $M_{\rm nc} = 3.38$ ,  $M_{\rm c} = 4.41$ , F(1, 62) = 5.14, p < .05).

Comparative and noncomparative ads were equally effective when neither imagery nor analytical cues were present (all ps > .14) and when both cues were present (all ps > .35). This is consistent with both the nonsignificant three-way interaction in our MANOVA and our finding that the imagery cue inhibited analytical processing. The fact that differences in the effectiveness of comparative and noncomparative ads are significant only in the single cue conditions provides further evidence for the importance of matching ad format to processing cues.

*Mediation analysis*. To examine our proposed process mechanism, we tested whether information processing mode mediated the effect of the ad cues on ad effectiveness. We combined our measures of ad evaluations, brand evaluations and purchase intentions to form an ad effectiveness score. Table 6 depicts the results of this mediation analysis. Following Baron and Kenny's (1986) procedures, we found that analytical processing mediated the effect of the analytical cue on ad effectiveness in the comparative condition (Sobel z = 2.34, p < .05), <sup>19</sup> but not in the noncomparative condition (ps > .19). Conversely, imagery processing mediated the effect of the imagery cue on ad effectiveness in the noncomparative condition (Sobel z = 3.17, p < .01), <sup>20</sup> but not in the comparative condition (ps > .23). Thus, analytical cues made comparative ads more effective by increasing analytical processing, while imagery cues made noncomparative ads more effective by increasing imagery processing.

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<sup>&</sup>lt;sup>19</sup> When mediation was performed using the individual dependent measures, mediation was significant for brand evaluations and purchase intentions (ps < .05) and marginal for ad evaluations (p < .08).

 $<sup>^{20}</sup>$  Mediation was significant for brand evaluations, purchase intentions, and ad evaluations (ps < .01).

TABLE 6 – Mediation Analysis for Analytical and Imagery Processing

Condition	Equation	Dependent	Independent	Standardized	t-value
	number	variable	variable(s)	regression	
				coefficient	
Comparative	(1)	Ad effectiveness	Analytical cue	.23	2.68**
	(2)	Analytical processing	Analytical cue	.25	3.0**
	(3)	Ad effectiveness	Analytical cue	.14	1.75
			Analytical	.32	3.78***
NI	(1)	A 1 CC 4:	processing	22	2 72 **
Non-	(1)	Ad effectiveness	Imagery cue	.23	2.73**
comparative	(2)	Imagery processing	Imagery cue	.29	3.38**
	(3)	Ad effectiveness	Imagery cue	.05	.74
			Imagery	.63	8.83***
			processing		

NOTE: \*\* p < .01, \*\*\* p < .001

#### **General Discussion**

Our studies extend previous research on the role of information processability in persuasion. We show that different modes of information processing can either enhance or undermine the effectiveness of advertising, depending on the match between the format of the ad and the processing mode consumers use to encode ad information. In study 1a, we show that matching ad format to the consumer's processing mode can improve information processability (i.e. fluency or ease of processing), and that this enhanced processability increases message persuasiveness. Studies 1b and 2 show that the positive effect of matching ad format and information processing modes transfers to consumers' attitudes and purchase intentions.

Although previous studies have shown that imagery processing generally enhances brand evaluations and purchase intentions relative to analytical processing (e.g., Escalas 2004; Oliver et al. 1993), our findings identify a boundary condition for the positive effects of imagery processing on persuasion. When ad format is inconsistent with

imagery processing, inducing imagery processing produces more negative brand evaluations and purchase intentions than analytical processing. The piecemeal comparisons presented in comparative ads increase the difficulty of imagining the target product, decreasing ad effectiveness.

Study 1a provides evidence that matching ad format with processing mode improves ease of evaluation, resulting in greater message persuasiveness. Because the positive effects of fluency tend to be stronger under conditions that limit information processing, such as time pressure or lack of motivation (Winkielman et al. 2003), and our participants were instructed to read the ad and spend as much time as they wished on the task, our test was relatively conservative. Moreover, these instructions should minimize differences in elaboration across conditions. Recent studies show that other types of matching, such as matching messages to individuals' self-schemata (Wheeler, Petty and Bizer 2005) and matching messages to self-regulatory goals (Aaker and Lee 2001), can improve persuasion by inducing greater elaboration. In future research, it would be interesting to test for additive or interactive effects of elaboration level and ease of evaluation on ad effectiveness.

Study 2 provides insight into the effects of mixed processing cues on persuasion. Although previous studies suggest that the simultaneous use of two different types of information processing cues (e.g., item-specific and relational) can improve brand evaluations (Malaviya, Kisielius, and Sternthal 1996; Meyers-Levy and Malaviya 1999), we find that combining imagery and analytical cues does not increase ad effectiveness. Examining conditions under which multiple cues improve or impede persuasion is a potentially rich area for research. While we predict that combining two complementary

cues (e.g., imagery processing instructions and imagery-evoking text) will be at least as effective as each individual cue, combining non-complementary cues should weaken the effect of each cue on ad effectiveness.

Our findings suggest that information processing cues both external to ads and embedded within ads can significantly influence consumers' reactions to comparative advertising. We expect other kinds of cues to produce similarly systematic effects. For example, product-level cues, such as the hedonic or utilitarian nature of the product (Hirschman and Holbrook 1982) or the novelty of the product (Oliver et al. 1993), can induce either imagery or analytical processing. Research has also shown that ad cues (e.g., pictures, size of claim set) can increase or decrease associative processing (Malaviya et al. 1996; Meyers-Levy 1991). Given the importance of both associative (Sujan and Dekleva 1987) and differentiating effects (Rose et al. 1993) in comparative advertising, these cues could be significant predictors of ad effectiveness.

While we contrasted noncomparative ads with high-intensity comparative ads that explicitly mention competing brands, these are only two extreme points in a spectrum. Many ads invoke comparisons in a less explicit manner. For example, ads suggesting consumers will regret not purchasing an advertised brand might trigger an internal comparative process. If such internal processes are triggered, imagery cues may decrease ad effectiveness even without explicit comparisons. Ads also might present comparisons visually rather than using explicit text-based comparisons. It would be interesting to test whether visual comparisons between brands are more compatible with analytical or imagery processing. Our results suggest that ad effectiveness will be commensurate with the degree to which processing mode matches ad format.

Earlier research has distinguished between the availability and the processability of information (Payne et al. 1992). Our findings extend research on processability by demonstrating that providing additional positive information about a brand can decrease rather than increase brand evaluations when the information is presented in a format inconsistent with the consumer's processing mode. Although our comparative ads provided strictly more positive information about the brand, comparative ads were perceived to be less persuasive and produced less favorable brand evaluations than noncomparative ads when consumers used imagery processing. Clearly, these negative effects were not due to information overload, because the same additional information produced more positive brand evaluations when consumers used analytical rather than imagery processing. Moreover, despite the greater perceived informativeness of comparative ads, including perceived ad informativeness as a covariate did not change our results. Thus, the positive effect of matching ad format to information processing mode is robust to the availability of additional positive information about the brand.

# Appendices

## **Appendix 1 – Product Features Used in Essay 1**

	Low Feature Model	Medium Feature Model	High Feature Model
Video Player	Playback control buttons Frame advance Audio navigation menu Choice of playback formats Digital recording capability 3D sound function Removal of video from	Playback control buttons Frame advance Audio navigation menu Choice of playback formats Digital recording capability 3D sound function Removal of video from	Playback control buttons Frame advance Audio navigation menu Choice of playback formats Digital recording capability 3D sound function Removal of video from playlist
	playlist	playlist	
Video Player		Date and time functions Aspect-ratio control Picture zoom Slow motion Forward frame-by-frame One-button replay Recording modes	Date and time functions Aspect-ratio control Picture zoom Slow motion Forward frame-by-frame One-button replay Recording modes
Video Player			Block Noise Reduction Bookmarks Reverse frame-by-frame Multi-angle capability Built-in memory stick Digital video enhancer Hybrid variable bit rate encoder system
Audio Player	Playback control buttons Choice of file formats supported Play modes Playlist editing Playlist buttons CD burning capability Removal of songs from playlist	Playback control buttons Choice of file formats supported Play modes Playlist editing Playlist buttons CD burning capability Removal of songs from playlist	Playback control buttons Choice of file formats supported Play modes Playlist editing Playlist buttons CD burning capability Removal of songs from playlist
Audio Player		Auto resume Digital radio tuner Equalizers/bass boost Track search Digital recording capability Song/track information Browsing engines	Auto resume Digital radio tuner Equalizers/bass boost Track search Digital recording capability Song/track information Browsing engines
Audio Player			Pre-amplifier settings Date and time functions Sleep timer Now playing/artist match feature Visualizations Sound editing software Media library window

## Appendix 2 – Measures Used in Essays 1 and 2

Construct	Items
Expertise (Mitchell and Dacin 1996)	How familiar are you with digital video players?
7-point scale	(Not familiar at all /Very familiar) How clear an idea do you have about which characteristics are important in providing you maximum usage satisfaction? (Not very clear/Very clear) I know a lot about digital video players. (Disagree/Agree) How would you rate your knowledge of digital video players relative to other college students? (One of the least knowledgeable people/One of the most knowledgeable people) How frequently do you use digital video players? (Never use/Use all the time)
Product Capability (Essay 1 – study 1,	This digital video player:
	Performs poorly/Performs well
Mukherjee and Hoyer 2001)	Offers few advantages/Offers a lot of advantages
7-point scale	Adds little value/Adds a lot of value
Product Capability (Essay 1 – study 3 and	This digital video player:
Essay 2)	Performs few functions/Performs many functions
• /	Has few features/Has many features Has few capabilities/Has many capabilities
7-point scale	наs jew capaounies/наs many capaounies
Product Usability (Chin, Diehl and Norman	Learning to use the product will be easy for me.
1988)	(Disagree/Agree)
7-point scale	Tasks can be performed in a straightforward manner. (Disagree Agree)
, point searc	Interacting with the product will not require a lot of my mental effort.
	(Disagree/Agree)
	My interaction with the product will be clear and
	understandable. (Disagree/Agree)
	I think the product will be easy to use.
	(Disagree/Agree)
	I think it will be easy to get the product to do what I want
	it to do.
	(Disagree/Agree) How difficult you expect each of the following actions to be:
	Exploring new features by trial and error (Difficult/Easy)
	Remembering use of commands
	(Difficult/Easy)

Construct	Items
Product Utility (Peracchio and Tybout 1996)	You consider this digital video player:
7-point scale	Bad/Good
1	Unlikable/Likable
	Not useful/Useful Undesirable/Desirable
	High quality/Low quality
	Unfavorable/Favorable
	Chyavorables avorable
Product Satisfaction	How satisfied would you be if you subscribed to the digital
7-point scale	video player? (Before use condition)
/-point scale	(Dissatisfied/Satisfied)
	How satisfied were you with the digital video player?
	(After use condition)
	(Dissatisfied/Satisfied)
Purchase Intentions	How likely is that you would subscribe to this digital video
	player?
7-point scale	(Very unlikely/Very likely)
Relative Preference	Rate the extent to which you prefer each digital camera:
7-point scale	Definitely prefer camera A/ Definitely prefer camera B
, F	
Decision Confidence	How confident are you about your decision?
7-point scale	(Not confident at all/ Very confident)
/ point scare	
Choice Difficulty	How difficult was it for you to make this decision?
	(Not difficult/Very difficult)
7-point scale	
Paralle site and Lucrostone & CDr. J.	N. C. T. M.W. C. T.
Familiarity and Importance of Product	Not familiar at all/ Very familiar Not important at all/ Very important
Features	Not important at all very important
7-point scale	
Mental Construal (Liberman and Trope 1998)	In your own words, describe the activity of using a digital
	video player.

Appendix 3 – Digital Video Player Features Used in Essay 2

Basic Digital Video Player	Enhanced Digital Video Player
Playback control buttons	Playback control buttons
Frame advance	Frame advance
Audio navigation menu	Audio navigation menu
Choice of playback formats	Choice of playback formats
Digital recording capability	Digital recording capability
3D sound function	3D sound function
Removal of video from playlist	Removal of video from playlist
	Date and time functions
	Aspect-ratio control
	Picture zoom
	Slow motion
	Forward frame-by-frame
	One-button replay
	Recording modes
	Block Noise Reduction
	Bookmarks
	Reverse frame-by-frame
	Multi-angle capability
	Built-in memory stick
	Digital video enhancer
	Hybrid variable bit rate encoder system

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## **Appendix 4 – Digital Camera Features Used in Essay 2**

Basic Digital Camera	Enhanced Digital Camera
Built-in retractable auto flash	Built-in retractable auto flash
Built-in red eye reduction	Built-in red eye reduction
10-sec self timer	10-sec self timer
Auto and manual exposure mode	Auto and manual exposure mode
Settings for daylight, shade, and overcast	Settings for daylight, shade, and overcast
Photo effect settings	Photo effect settings
Wide-area auto focus with automatic and	Wide-area auto focus with automatic and
manual point selection	manual point selection
•	Custom controls for aperture priority and
	shutter speeds
	Movie modes
	On-camera movie playback
	Review modes
	On-camera share button
	Storage of album names and e-mail addresses
	Shot burst mode
	Different camera processing speeds
	Built-in microphone
	Adjustable color saturation and contrast
	Annotation feature
	Time lapse feature
	Compression settings to control resolution
	Image stabilization capability

#### Appendix 5 – Mental Construal Manipulation Used in Essay 2 (Studies 2 and 3)

#### Concrete mental construal condition:

#### "How Do We Do the Things We Do?"

For everything we do, there always is a process of <u>how</u> we do it. Moreover, we often can follow our broad life-goals down to our very specific behaviors. For example, like most people, you probably hope to find happiness in life. How can you do this? Perhaps finding a good job, or being educated, can help. How can you do these things? Perhaps by earning a college degree. How do you earn a college degree? By satisfying course requirements. How do you satisfy course requirements? In some cases, such as today, you participate in a marketing experiment.

Research suggests that engaging in thought exercise like that above, in which one thinks about how one's ultimate life goals can be expressed through specific actions, can improve people's life satisfaction. In this experiment, we are testing such a technique. This thought exercise is intended to focus your attention on <a href="https://www.now.no.ndm.ndm.no.ndm.ndm.no.ndm.ndm.no.ndm.

For this thought exercise, please consider the following activity: "Improving and maintaining your health."

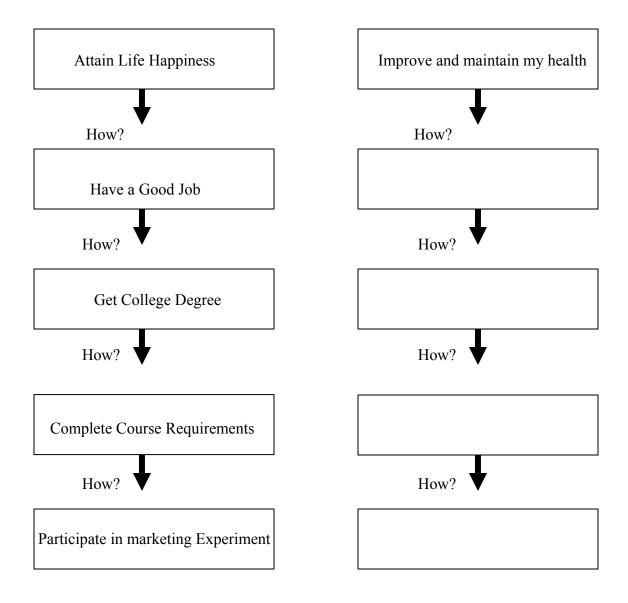
1a. In the space below, please list something you could do in order to improve and maintain your health. 1b. How much will engaging in this activity improve and maintain your health? Please circle one: A little Somewhat Pretty Much Very Much Very, Very Much 2a. In the space below, please list something else you could do in order to improve and maintain your health. 2b. How much will engaging in this activity improve and maintain your health? Please circle one: A little Somewhat Pretty Much Very Much Very, Very Much 3a. In the space below, please list something else you could do in order to improve and maintain your health.

3b. How much will engaging in this activity improve and maintain your health? *Please circle one:* 

A little Somewhat Pretty Much Very Much Very, Very Much

To show how the goal of "improving and maintaining your health" can be met through specific activities, please fill in the 4 blank boxes below, in the series on the right. Beginning in the highest blank box (the one just below the box labeled "Improve and maintain my health"), fill in each box by answering the question "How I can meet the goal described in the immediately higher box?"

To help you with this exercise, the boxes on the left show how our example, attaining life happiness, can be linked to specific activities.



#### Abstract mental construal condition:

#### "Why Do We Do the Things We Do?"

For every thing we do, there always is a reason why we do it. Moreover, we often can trace the causes of our behavior back to broad life-goals that we have. For example, you currently are participating in a marketing experiment. Why are you doing this? Perhaps to satisfy a course requirement. Why are you satisfying the course requirement? Perhaps to pass a course. Why pass the course? Perhaps because you want to earn a college degree. Why earn a college degree? Maybe because you want to find a good job, or because you want to educate yourself. And perhaps you wish to educate yourself or find a good job because you feel that doing so can bring you happiness in life.

Research suggests that engaging in thought exercise like that above, in which one thinks about how one's actions relate to one's ultimate life goals, can improve people's life satisfaction. In this experiment, we are testing such a technique. This thought exercise is intended to focus your attention on <a href="https://www.wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.ncbi.nlm.nih.gov/wyou.nlm.nih.gov/

For this thought exercise, please consider the following activity: "Improve and maintain your health."

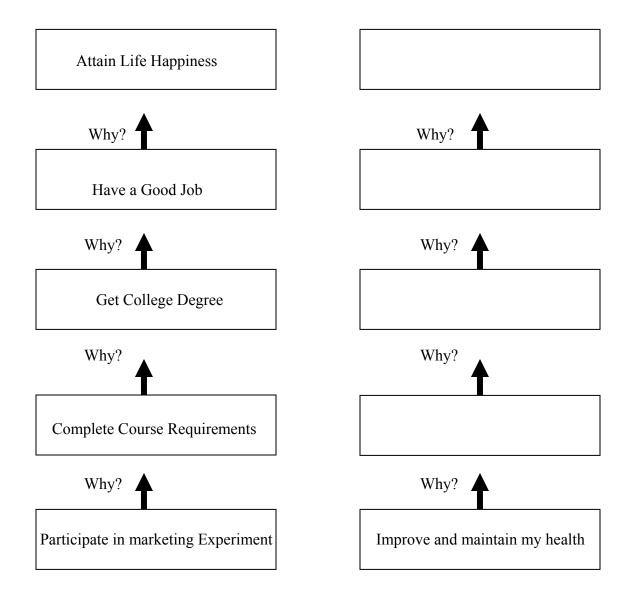
1a. In the space below, please list one way in which improving and maintaining your health could help you meet an important life goal that you have. 1b. How much will improving and maintaining your health help you meet this important goal? Please circle one: Very Much Very, Very A little Somewhat Pretty Much Much 2a. In the space below, please list one way in which improving and maintaining your health could help you meet another important life goal that you have. 2b. How much will improving and maintaining your health help you meet this important goal? Please circle one: A little Somewhat Pretty Much Very Much Very, Very Much 3a. In the space below, please list one way in which improving and maintaining your health could help you meet another important life goal that you have.

3b. How much will improving and maintaining your health help you meet this important goal? *Please circle one:* 

A little Somewhat Pretty Much Very Much Very, Very Much

To show how the activity of "improving and maintaining your health" can help you meet important life goals that you have, please fill in the 4 blank boxes below, in the series on the right. Beginning in the lowest blank box (the one just above the box labeled "improve and maintain my health"), fill in each box by answering the question "Why do I engage in the behavior described in the immediately lower box?"

To help you with this exercise, the rectangles on the left show how our example, participating in a marketing experiment, can be linked to important life goals.



## Appendix 6 – Ad Stimuli for Essay 3 (Studies 1A and 1B)

### Noncomparative Ad

### Comparative Ad



### Appendix 7 – Ad Stimuli for Essay 3 (Study 2)

Imagery Cue Noncomparative Ad

Analytical Cue Noncomparative Ad



Study 1 ads were used in the two no cue conditions. Ads for the other four conditions combined these imagery and analytical cues with either noncomparative or comparative formats.

## Appendix 8 – Measures Used in Essay 3

Construct	Measure
Ease of Evaluation	Describe your experience of evaluating Allegre:
9-point scale	(Easy/Difficult)
Imagery Fluency (Petrova and Cialdini	How easy was it to create a mental image of Allegre?
2005)	(Very easy/Very difficult) How long did it take to imagine the Allegre?
9-point scale	(I imagine it right away/ I took some time to imagine it) How clear was your mental image of the Allegre? (Clear/Vague)
Analytical Fluency	It was easy to consider the Allegre feature by feature.
9-point scale	(Disagree/Agree) I feel I have a good understanding of the Allegre's features. (Disagree/Agree)
	I understand the advantages of the Allegre. (Disagree/Agree)
Imagery Processing (Keller and McGill	I imagined myself driving the car.
1994)	(Not very much/A great deal) I savored visions of the car.
7-point scale	(Not very much/A great deal)
	I experienced a sense of fun in thinking about the car. (Not very much/A great deal)
Analytical Processing	I evaluated the car feature by feature rather than evaluating the
7-point scale	car as a whole. (Not very much/A great deal)
	My evaluation of the car was based primarily on the description of its features.
	(Not very much/A great deal) I tried to use as much information about the features as
	possible.
	(Not very much/A great deal) I carefully evaluated the car on several different features. (Not very much/A great deal)
Message Persuasiveness	Indicate to what extent you consider this advertisement:
9-point scale	Not persuasive/Persuasive Provides weak arguments/Provides strong arguments
	Contains unimportant information/Contains important information
Ad and Brand evaluations	Indicate to what extent you consider [this advertisement/the
9-point scale	Allegre]: Bad/Good
	Pleasant/Unpleasant
	Favorable/Unfavorable
	Worthless/Valuable Not interesting/Interesting

Construct	Measure	
Ad Informativeness	Indicate to what extent you consider this advertisement:	
9-point scale	Not informative/Informative	
Purchase Intentions	If you were to choose a car, how likely is that you would choose the new Allegre?	
9-point scale	(Definitely would not/Certainly would)	
Familiarity	How familiar are you with this product category (cars)? (Not familiar at all/Very familiar)	
9-point scale	(1101 jamiliar al alli very jamiliar)	
Involvement	How important to you is the decision of which car to choose?	
9-point scale	(Not important at all/Very important)	
Attribute Importance	Rate the importance of each of the following car attributes:	
O maint goals	Security System	
9-point scale	(Not important at all/Very important) Warranty	
	(Not important at all/Very important)	
	Sound System	
	(Not important at all/Very important)	
	Sunroof	
	(Not important at all/Very important)	

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